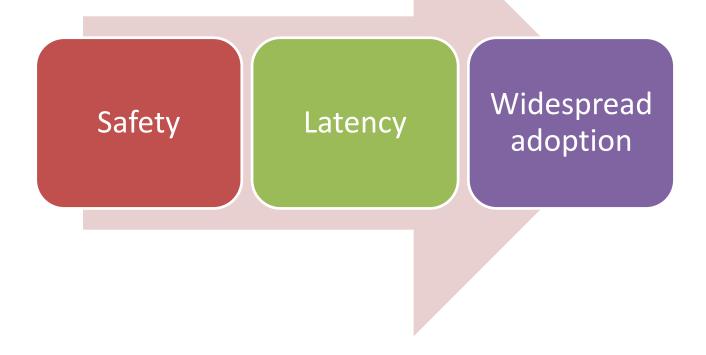
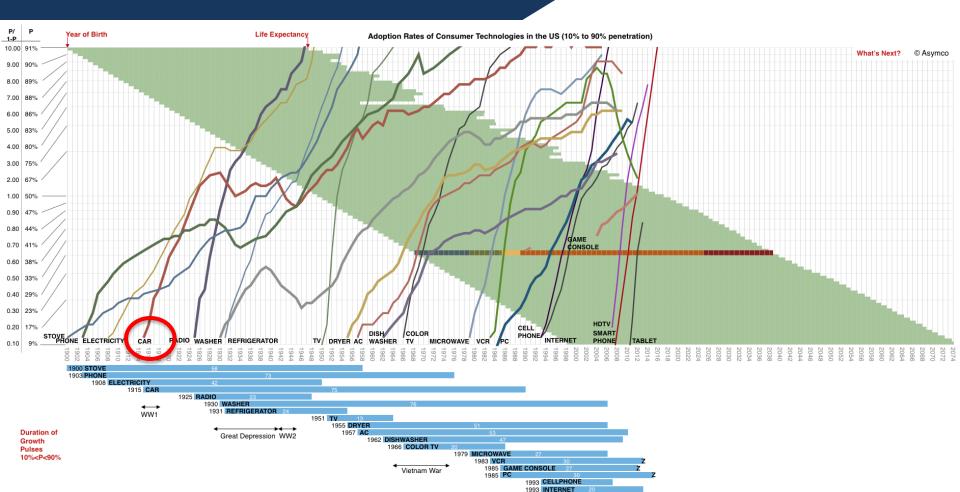


WAKEFIELD

Three Pre Conditions



ADOPTION OF OTHER TECHNOLOGIES



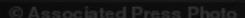
Ride - hailing

- 21% usage in major cities
- Parking (37%), Drinking (33%)

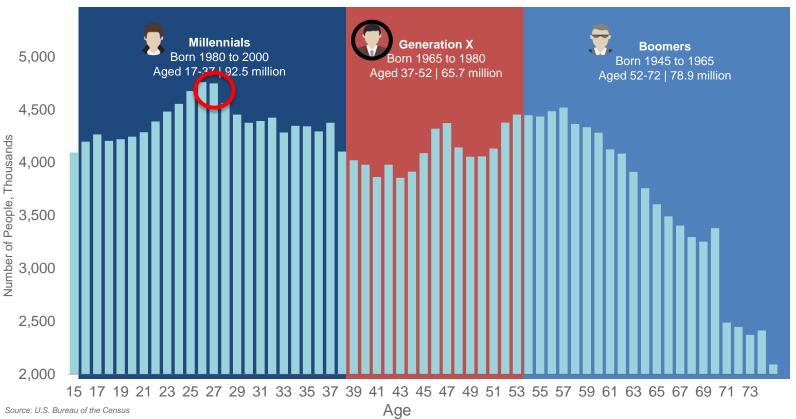
001436

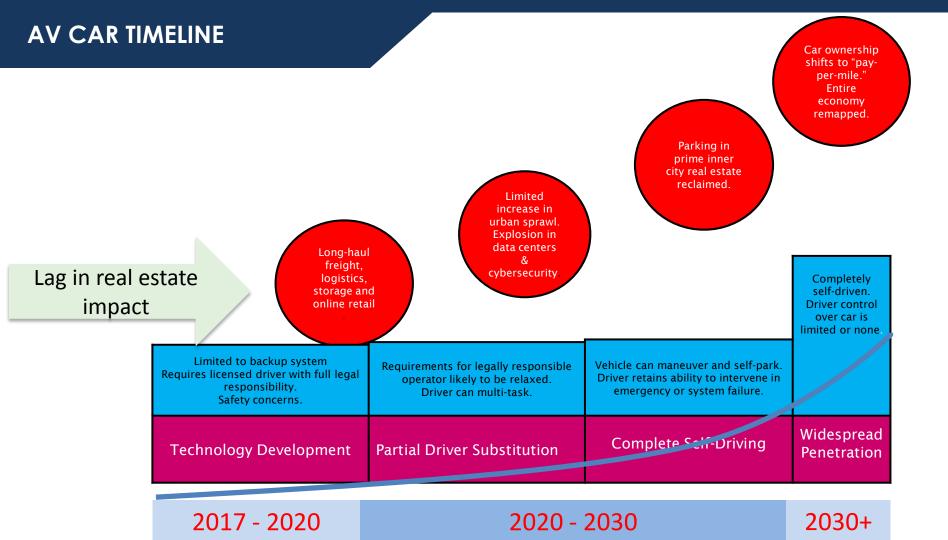
- Vehicle ownership
- Public transit use 6% 1
- Vehicle Miles Travelled
- Cost matters
- No driver = No costs?
- 65+: 4%, Millennials: 36%

Source: U.S. UC Davies, Institute of Transportation Studies, October 2017



DEMOGRAPHICS





TECHNOLOGY DEVELOPMENT (2017)

EARLY ADOPTION IN FREIGHT AND GOODS TRANSPORT



RioTinto





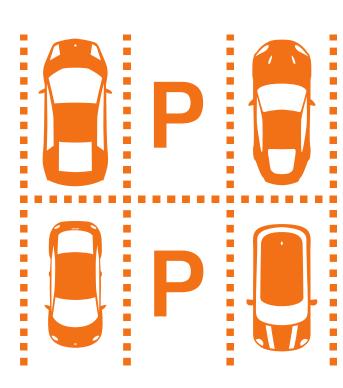
LIMITED DRIVER SUBSTITUTION (UNTIL 2030)

- Limited increase in urban sprawl
 - Daily commute: Move out but limited by Marchetti Constant
 - One-off travel: Suburban retail/entertainment centers
- Erosion of non CBD Transit-Oriented Development (TOD) premiums?
- Explosion in data centers and cybersecurity office demand

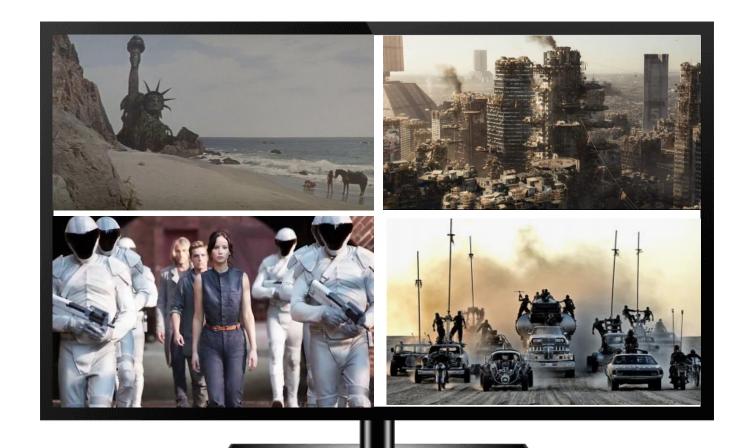


2030+: COMPLETE SELF DRIVING CAPABILITY

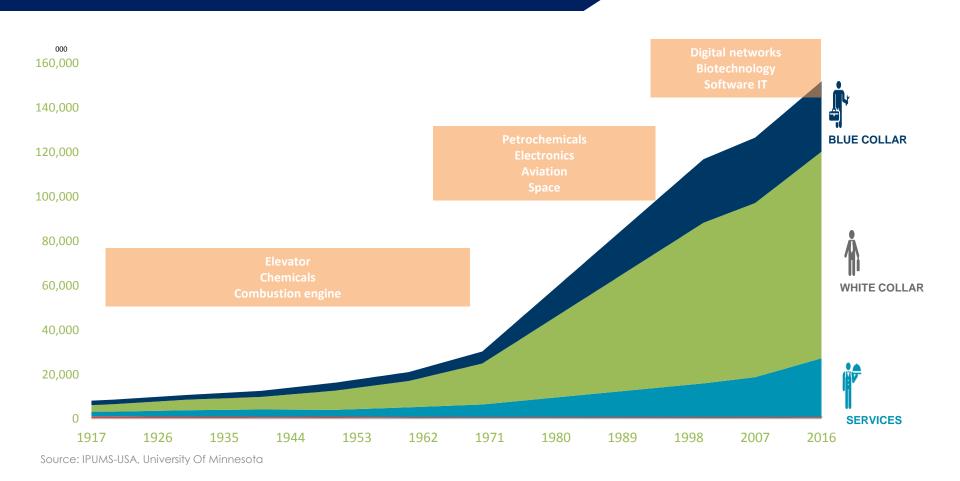
- 2x parking space vs office
- 31% of space in 41 CBD's for parking (Source: High cost of free parking, 2005)
- D.C.: 400,000 parking spaces occupying 80 million sq. ft.
- Owned cars parked 95% of time
- Transportation cloud : Shared fleets, 80% fewer cars (Source: MIT's SENSEable City Lab)



WHY IS THE FUTURE ALWAYS DYSTOPIAN?



INNOVATION AND JOBS



PLANNING WITH UNCERTAINTY

A decade to prepare

Infrastructure capacity (5G, Physical)

Uneven adoption

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