

# NAIOP Northern Virginia 2017 Annual Forecast



# U.S. Economic & Market Outlook

Ken McCarthy, Principal Economist  
February 16, 2017

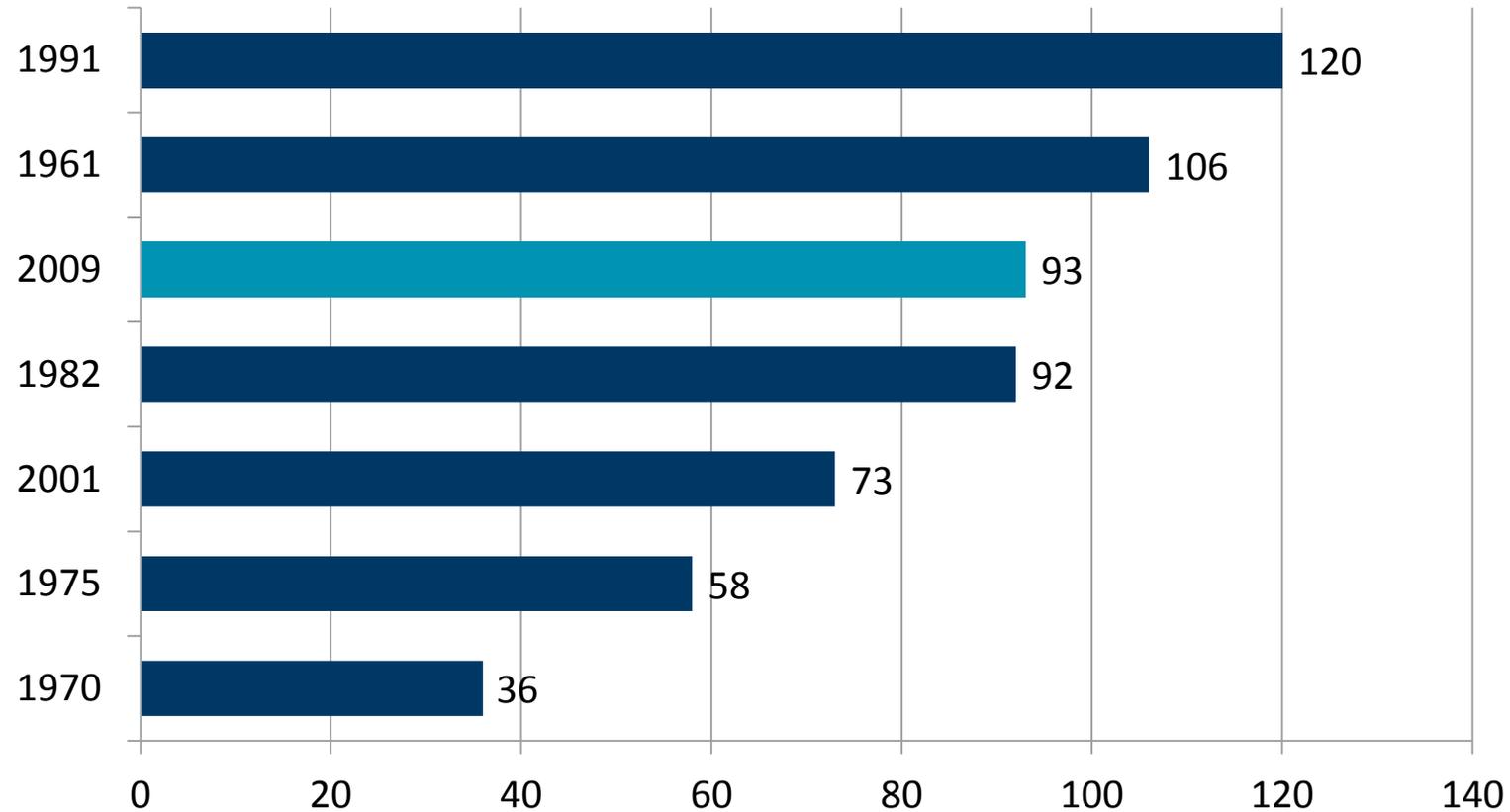


## Today's Discussion

- The Longest Expansion Ever?
- Cyclical Drivers
- Long Term Drivers

# Ranking Expansions by Duration

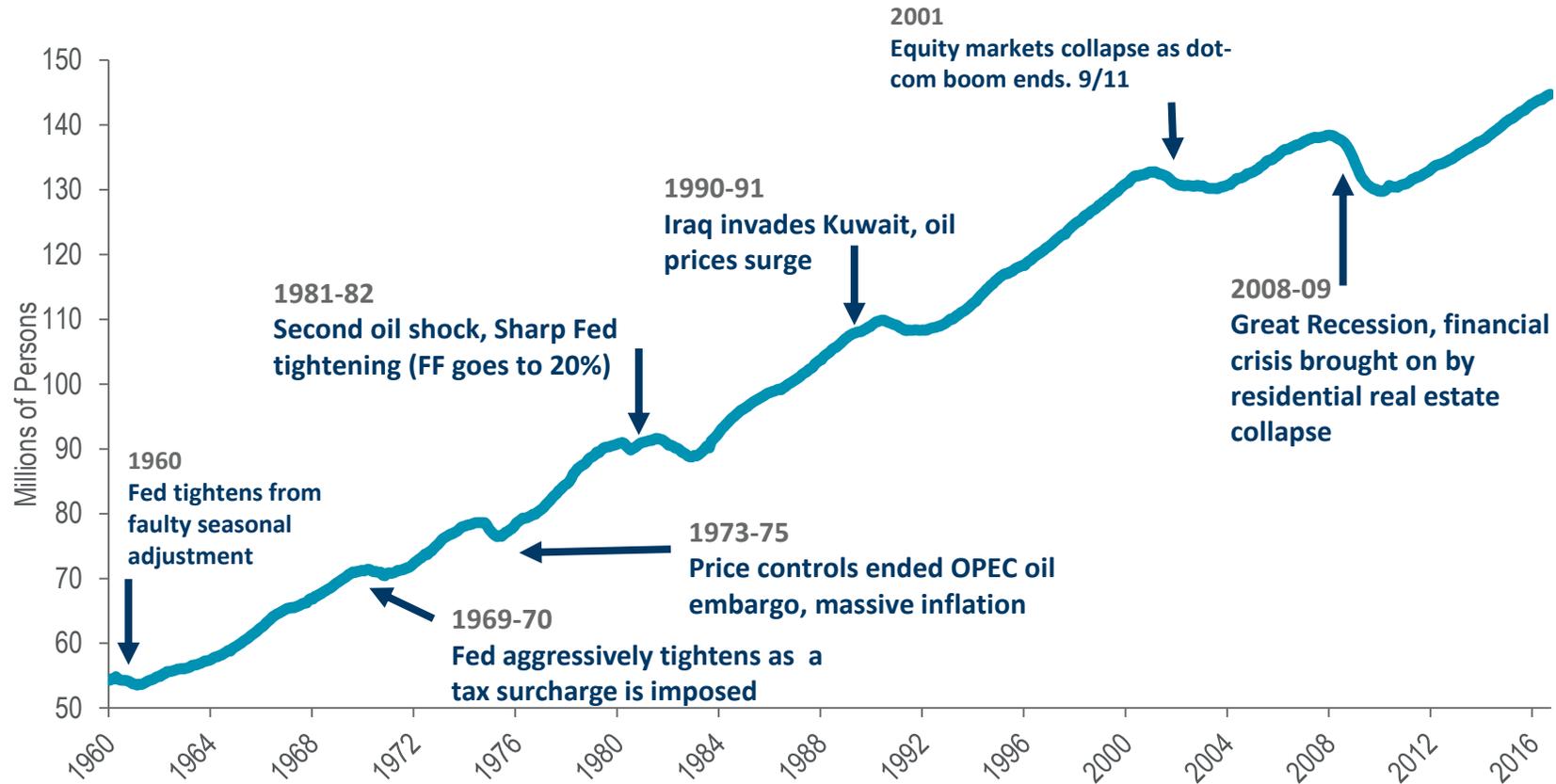
This is already the third longest in history



Source: National Bureau of Economic Research

# This Expansion Still Has Legs

Few Excesses, No Trigger in Sight

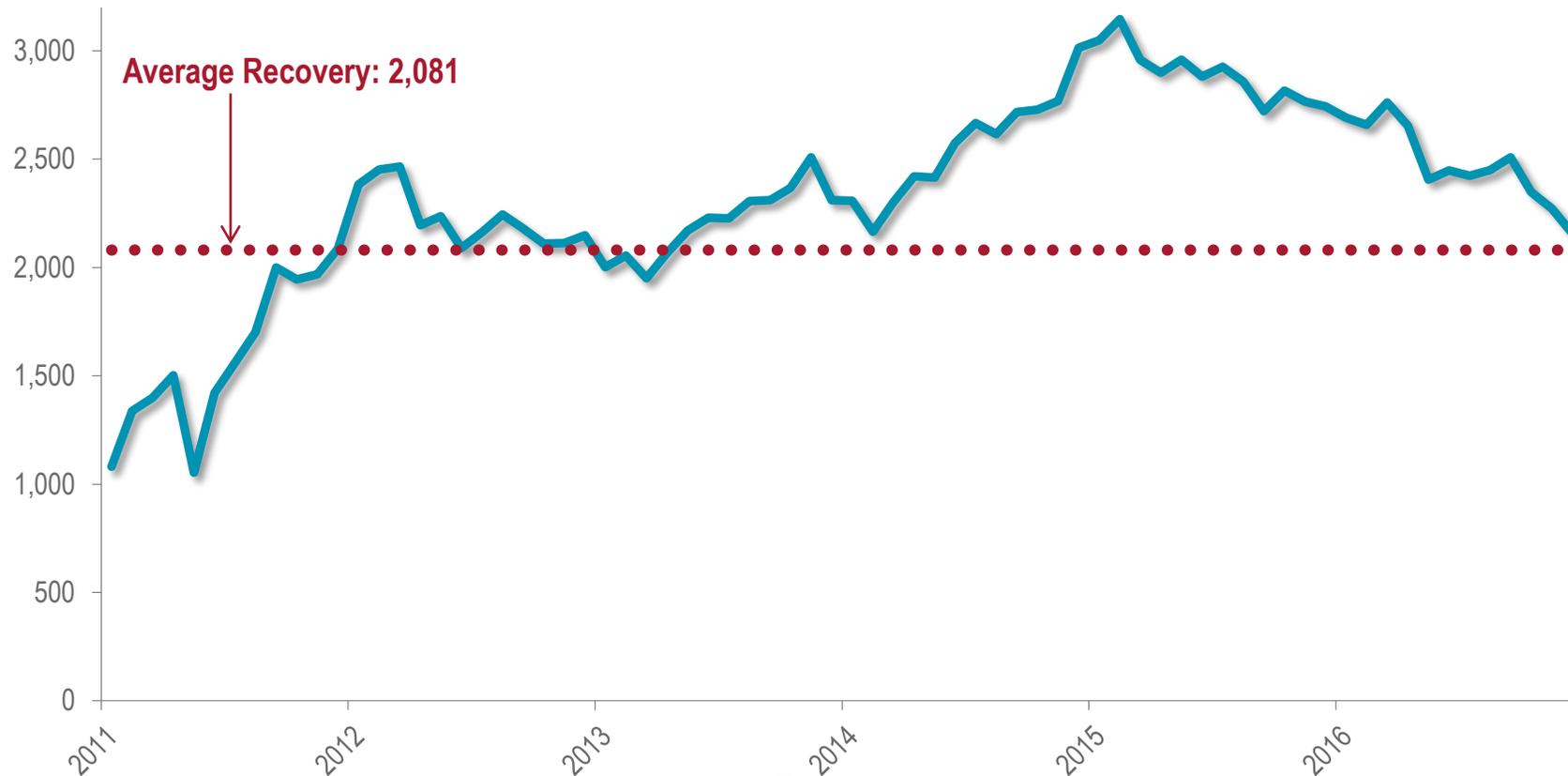


Source: BLS, Cushman & Wakefield Research



No excesses in sight, Current expansion likely to last several more years.

# Employment Growth Compared to Long-Term Recovery Average



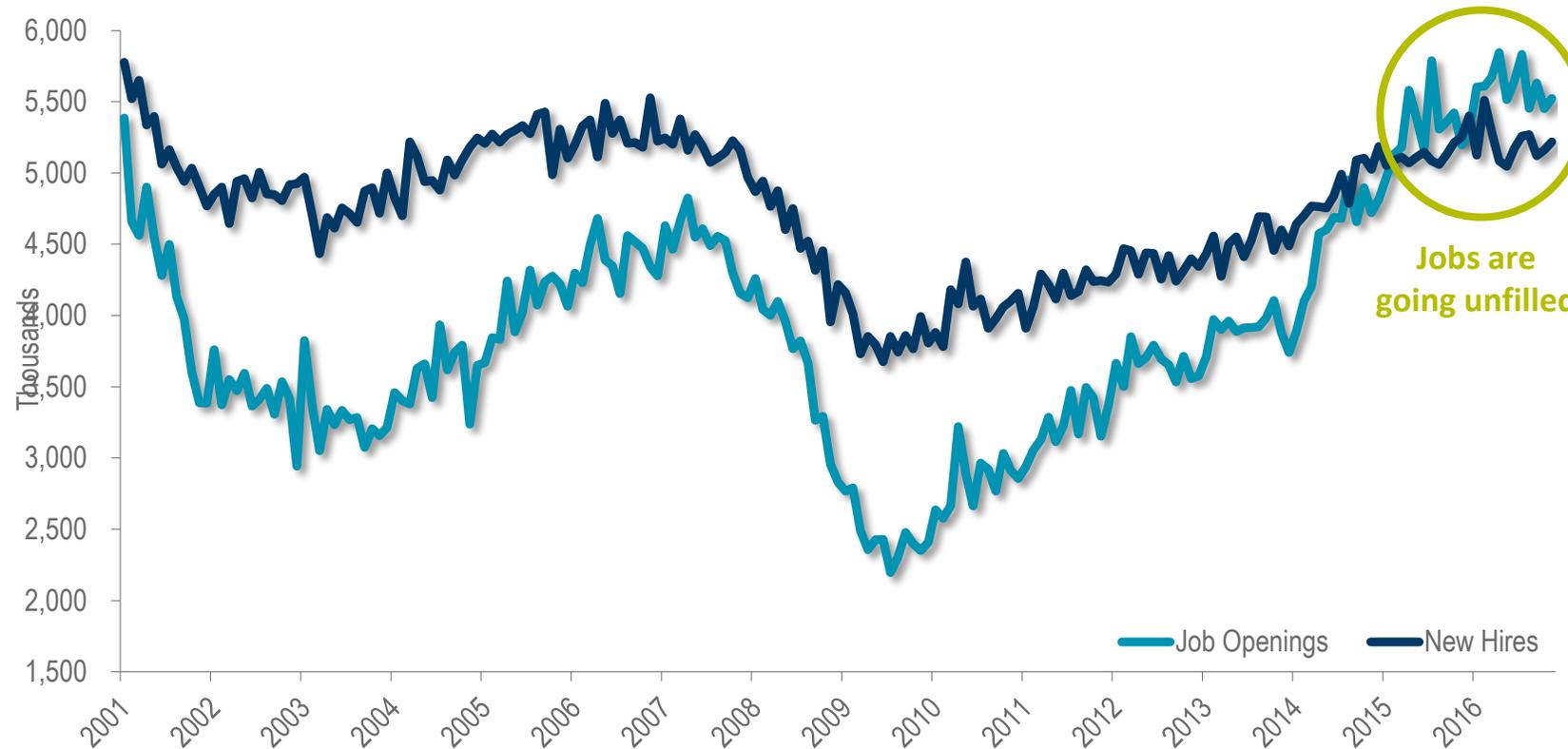
Source: U.S. Bureau of Labor Statistics



After two strong years job growth has returned to trend.

# Growth Driver: Tighter Labor Markets, Higher Wages

## U.S. Private Sector Job Openings and New Hires



Source: U.S. Bureau of Labor Statistics



Getting tougher to find workers/labor costs and household income will rise/ real estate is a recruiting tool

# Atlanta Fed Wage Growth Tracker

Y-O-Y



Wages will continue to accelerate over the next two years, boosting income



Source: Federal Reserve Bank of Atlanta

# U.S. Motor Vehicle Sales

## Record-Setting Performance



When incomes rise, Americans buy cars



Source: U.S. Bureau of Economic Analysis

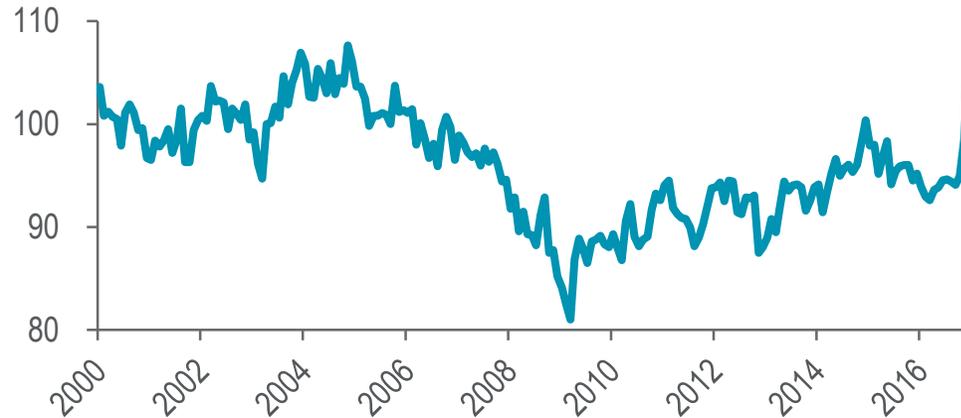
Now What?



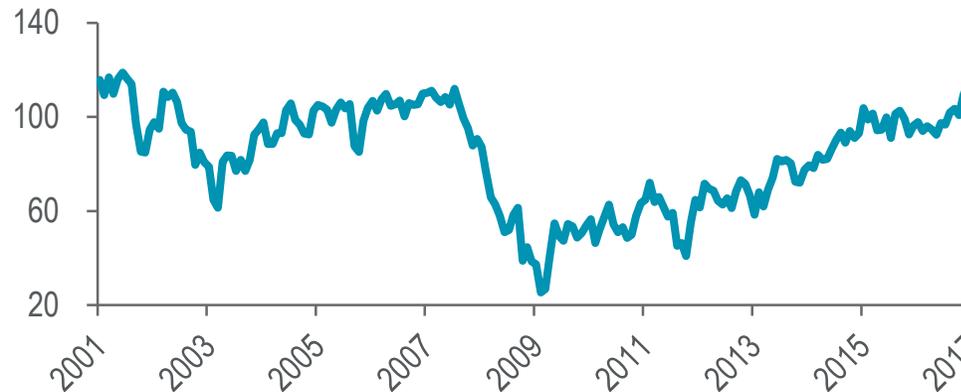
# Trump and Confidence

## Business and Consumers More Optimistic

Small Business Confidence Surge



Consumer Confidence Soars



Source: National Federation of Independent Businesses, The Conference Board

- December increase largest on record
- Optimism is high as the new Administration takes office, but attitudes can change quickly.
- Since the election consumer confidence has surged to its highest level since 2001.
- If sustained, these increases set the stage for stronger growth in revenue

# Trump and Confidence

S&P 500 Stock Price Index Hits a Record



Source: S&P Dow Jones

# Trump Policies

## Still a Lot We Don't Know

### TAX REFORM PROPOSALS

*No Update*

- Reduce Corporate income tax from 35% to 15%
- Top income tax bracket reduced from 39.6% to 33%, number of brackets from 7 to 3
- Leave capital gains tax at 20%
- Repeal the estate tax and eliminate the alternative minimum tax
- Advocated for a one-off 10% tax rate on repatriated corporate earnings

### REGULATION POLICIES

*Executive Orders*

- Dismantle Dodd-Frank law
- Repeal & Replace Obamacare
- End the war on coal
- American energy dominance declared strategic priority

### SPENDING PROPOSALS

*No Update*

- Spend \$1 trillion on infrastructure over 10 years much of it privately funded
- Eliminate the sequester on defense spending (boost troop levels, number of ships, aircrafts and bolster missile defense system)
- Eliminate government waste and budget gimmicks

### TRADE AND GLOBALIZATION

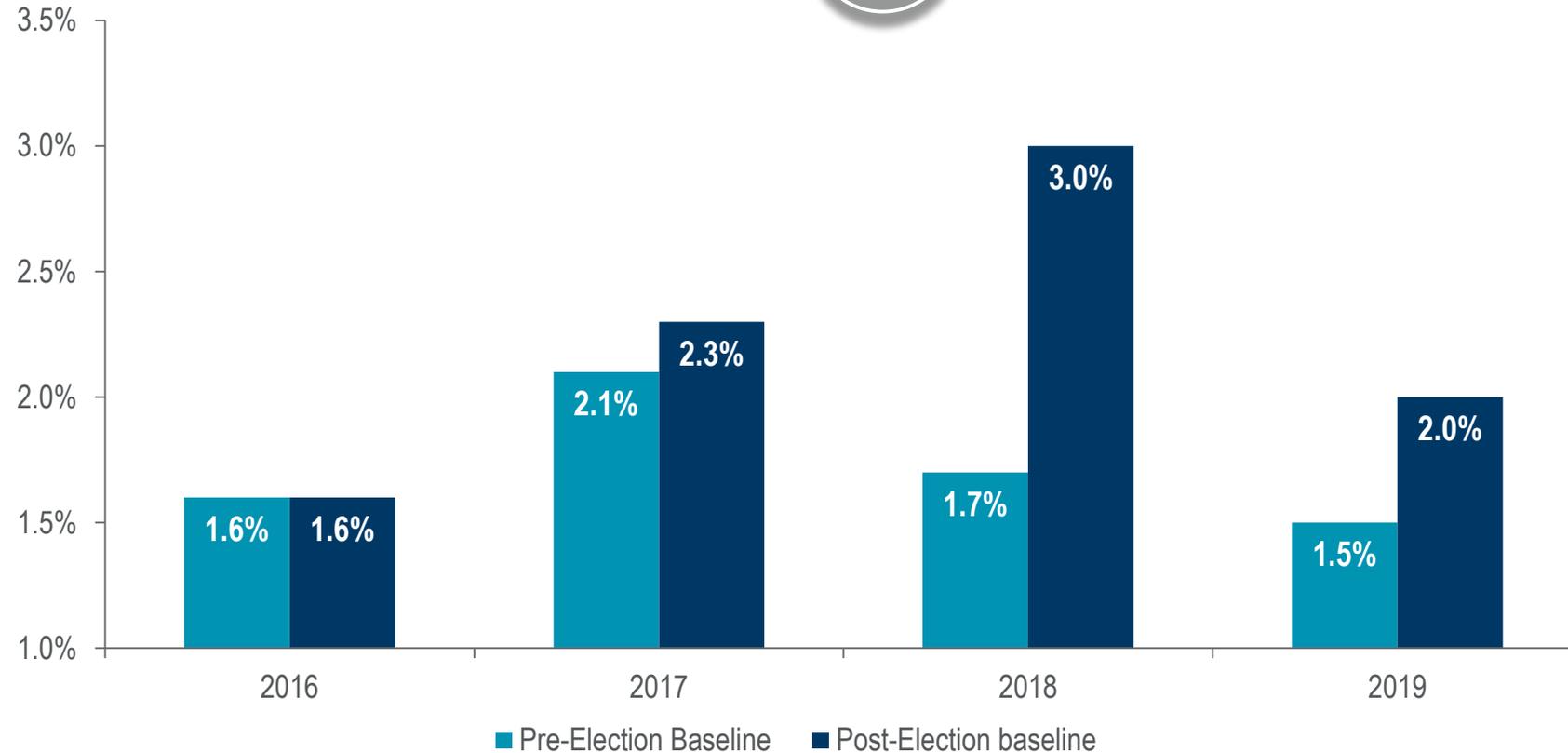
*Executive Orders*

- Halt new trade deals like the Trans-Pacific Partnership
- Enforce existing trade treaties more strictly
- Potentially renegotiate existing treaties like NAFTA
- Strengthen U.S. stance against currency manipulation

# Trump and the Economy Stronger Growth Likely



Most businesses will benefit from stronger consumer and business spending growth

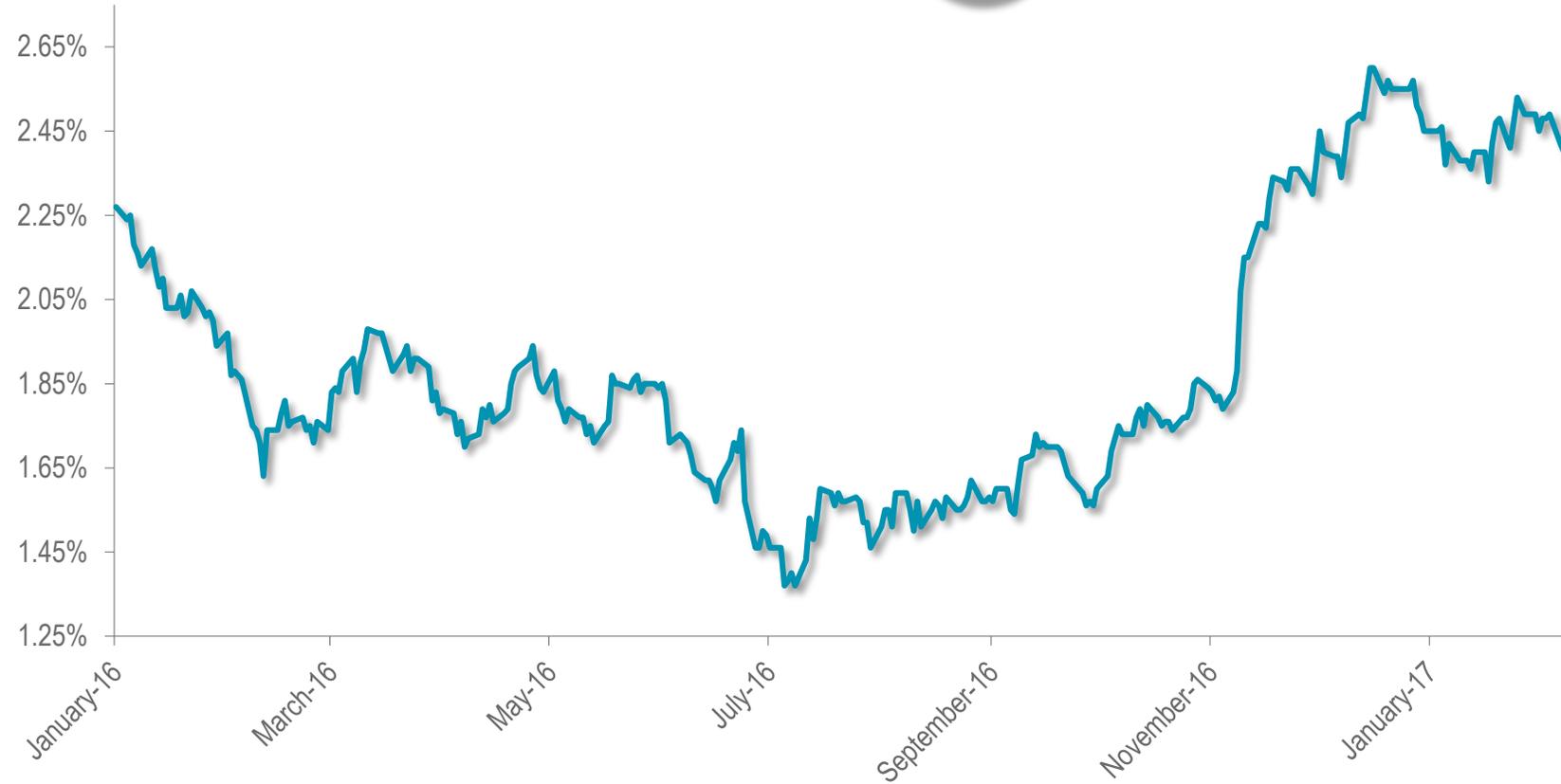


Source: Cushman & Wakefield

# 10-Year Treasury Yield



Risk Free rate reset post-election.  
Market now in "wait and see" mode



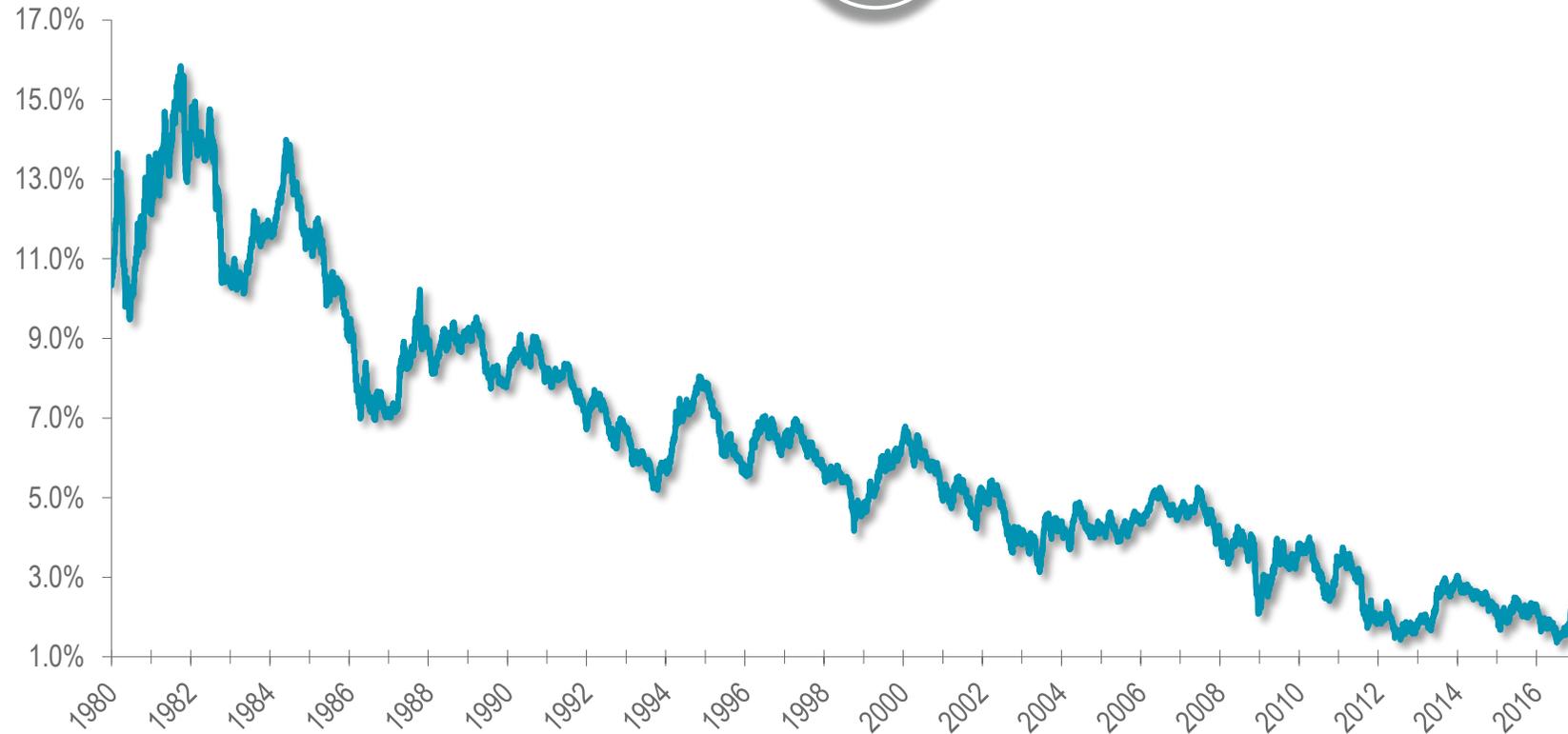
Source: U.S. Federal Reserve Board

# The 35-Year Bull Run

## 10-Year Treasury Yield



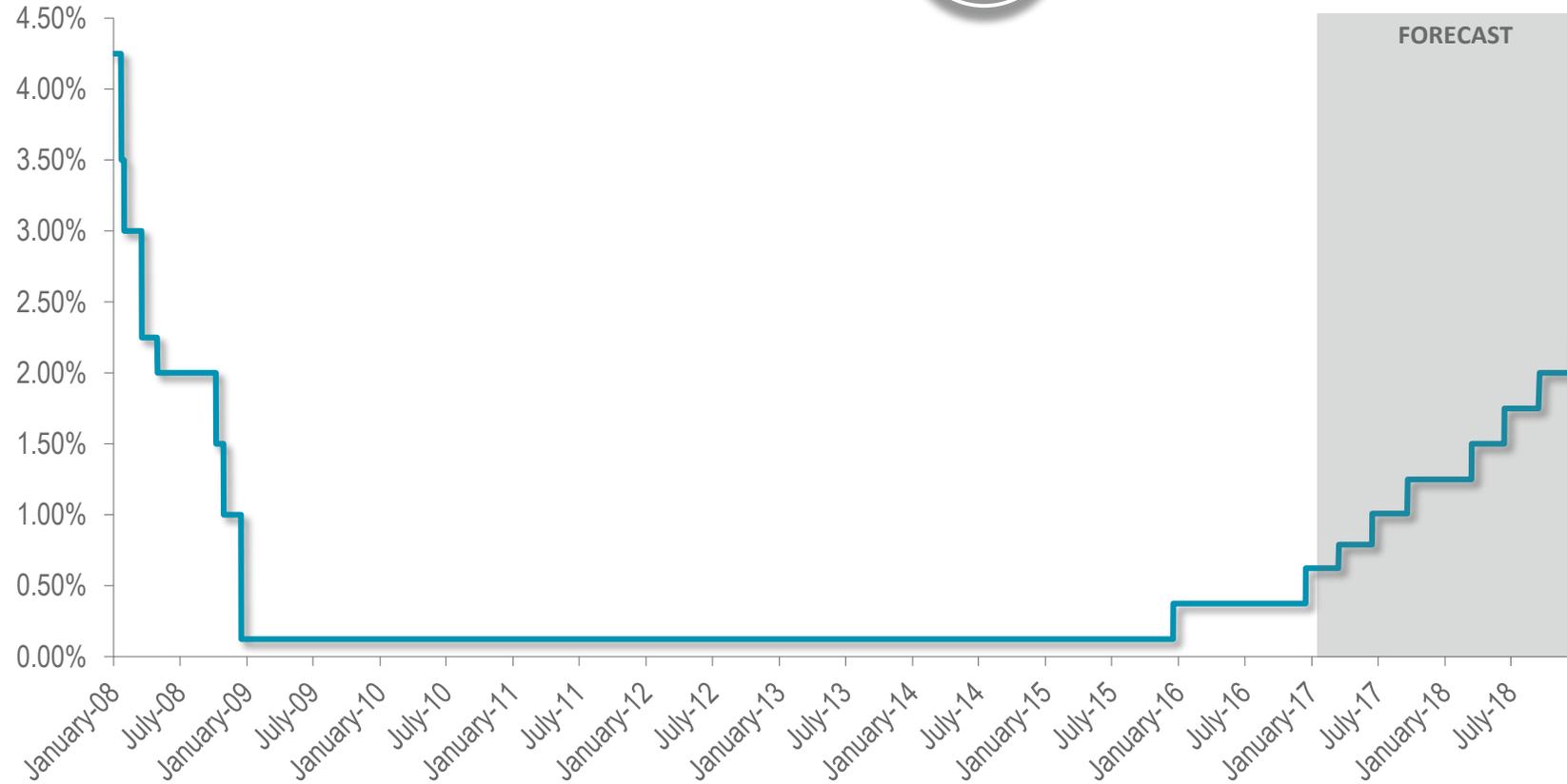
By any historical standard interest rates are low. Is the bull market over? To soon to tell.



Source: U.S. Federal Reserve Board

# Fed Funds Target Forecast

 Steady, Step by step tightening expected



Source: U.S. Federal Reserve Board, Cushman & Wakefield

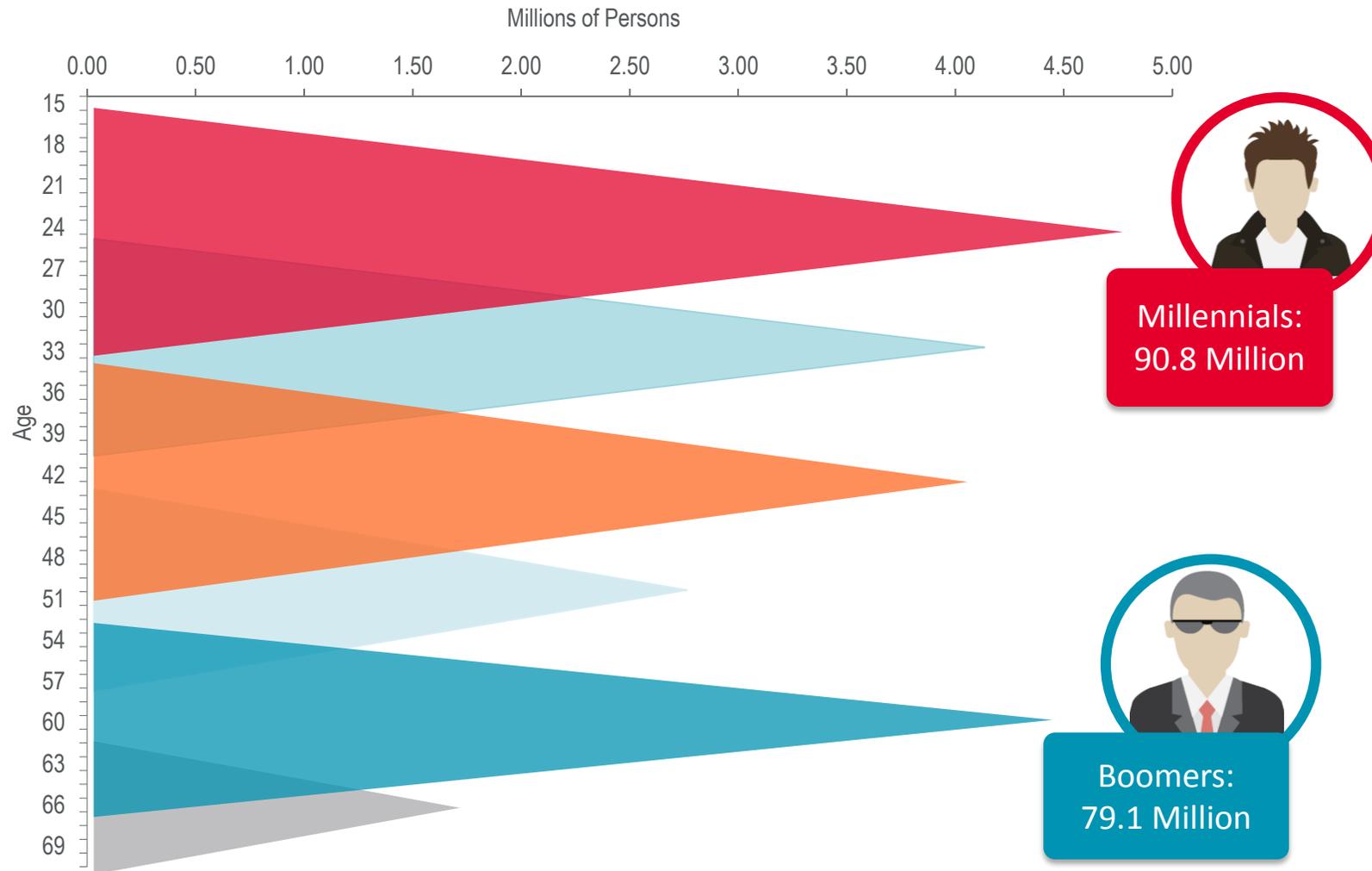


CUSHMAN &  
WAKEFIELD

Long-Term  
Trends  
Millennials and  
Real Estate:

**The Urbanization  
Trend will Continue**

# Millennials Are Now the Largest Component of the Labor Force



Source: U.S. Census Bureau

# Millennial Characteristics

## THEY DON'T DRIVE

- % of 19 year olds with a drivers license
- 1983: 87%
- 2014: 69%

## MOST EDUCATED GENERATION IN HISTORY

- Larger % of millennials have a bachelors or higher than in any previous generation
- And many are still in high school

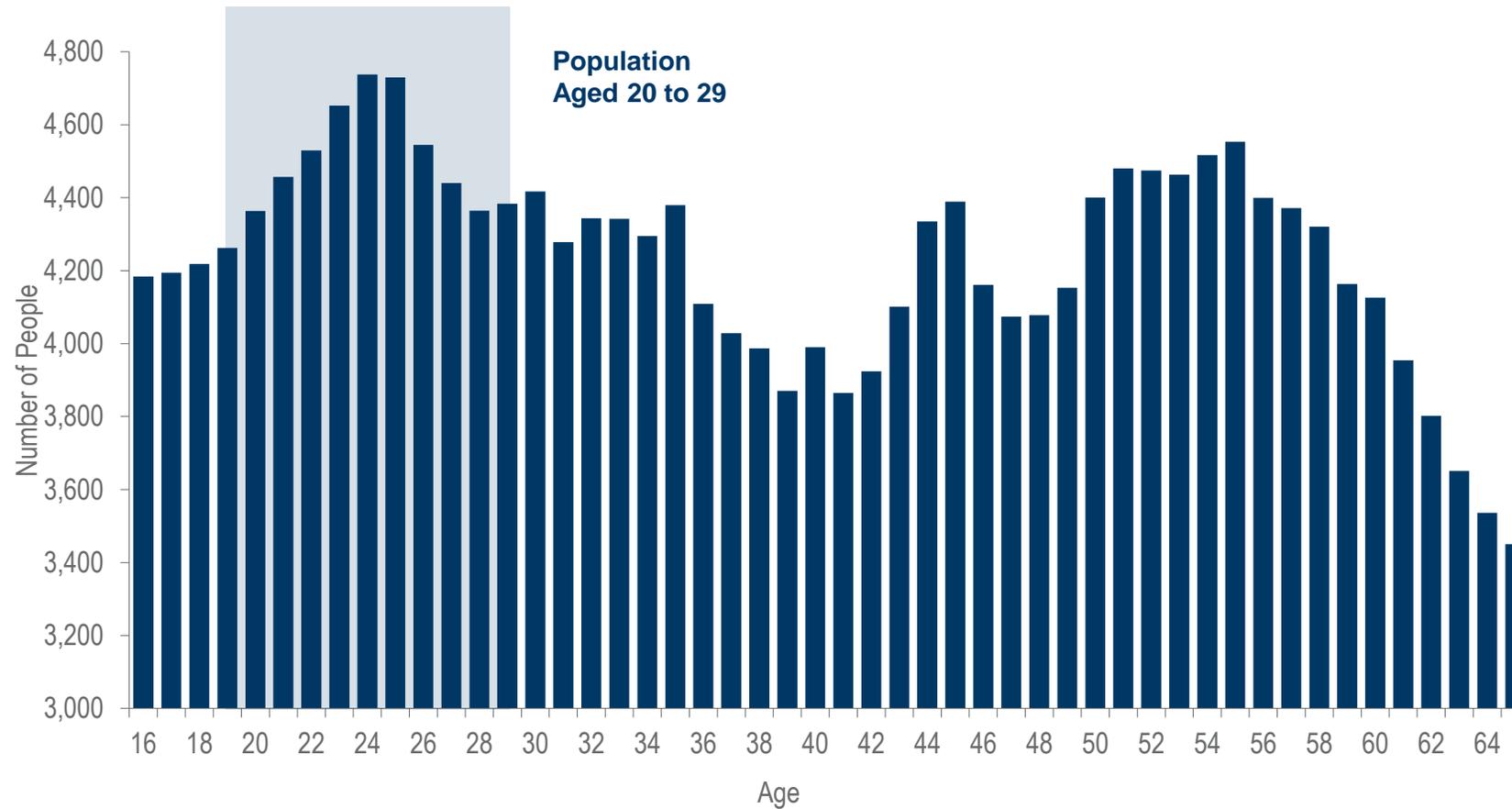
## THEY GREW UP WITH THE INTERNET

- 1980: First Millennials
- 1993: First Web Browser
- 1980: First Gigabyte Hard Drive-weighed 550 lb and cost \$40,000
- 2017 3.0 Terabyte drive (3,000 times as large) weighs 3 lb and costs \$100

## URBAN-FOCUSED

- Millennials are more likely to live in urban areas than earlier generations

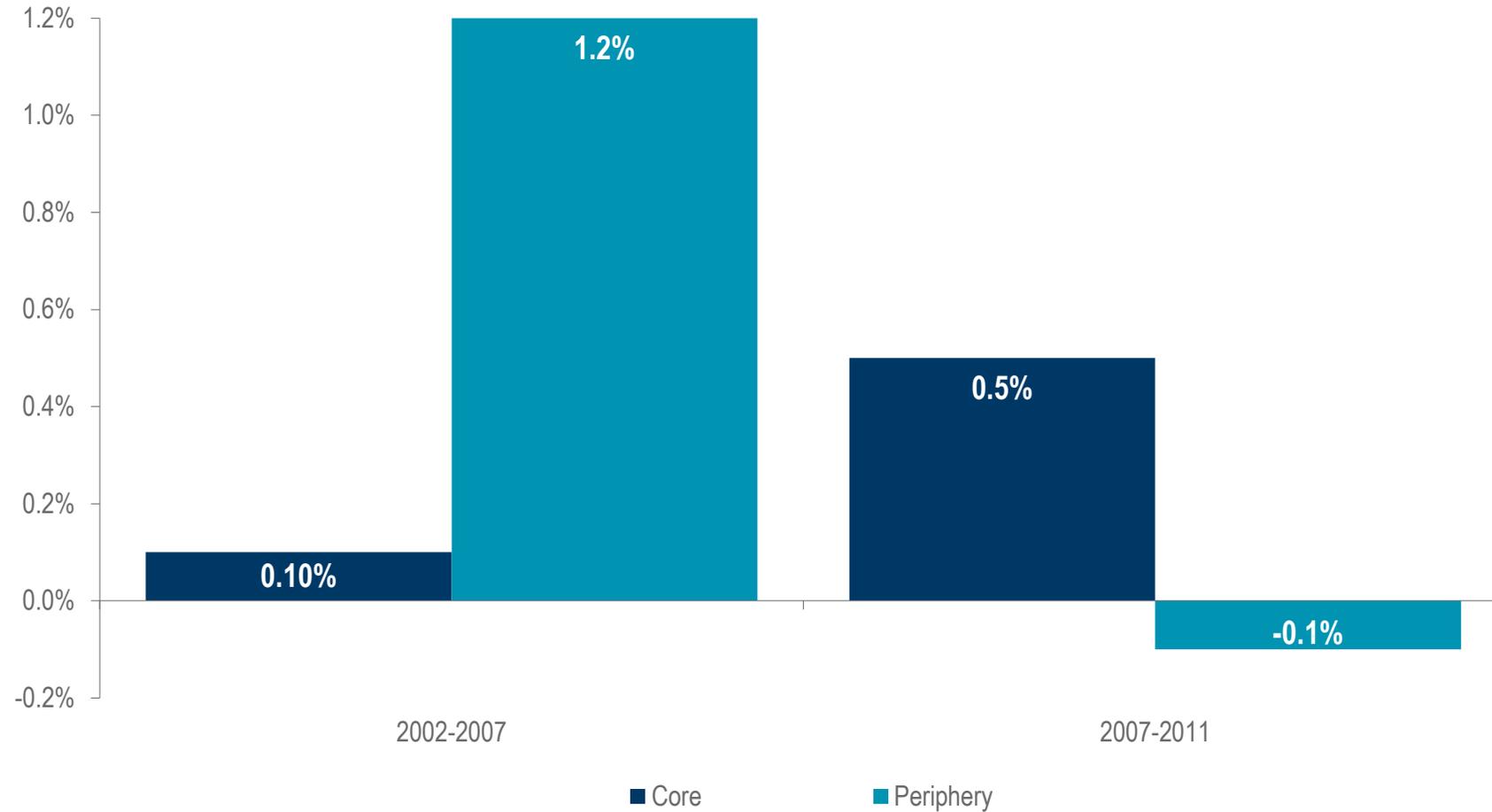
# They are Mostly in Their 20s



Source: U.S. Census Bureau

# Change in Employment

## Core Vs. Periphery



Source: CityObservatory Surging Center City Job Growth

# Fact Checker

Millenials?  
Trump Effect?



# Top Private Sector Transactions 2014-2016

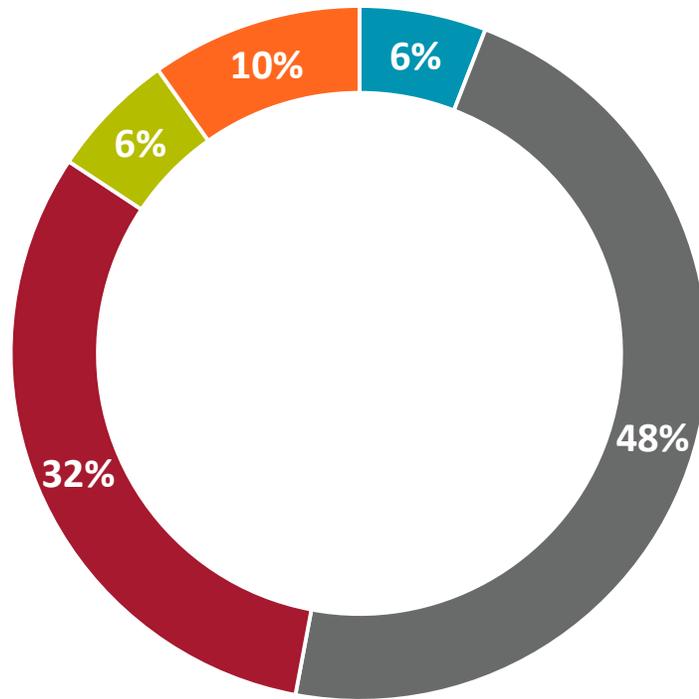
New Deals, 50k SF +, Inside vs. Outside the Beltway

Inside the Beltway	Outside the Beltway
CEB – 350k SF	Capital One – 272k SF
Nestle – 200k SF	NFCU – 235k SF
Marymount – 100k SF	Fannie Mae – 186k SF
Applied Predictive – 100k SF	Noblis – 150k SF
Am. Diabetes Assn – 78k SF	Ellucian – 100k SF
Sands Capital – 78k SF	AFCU – 93k SF
Grant Thornton – 76k SF	Serco – 88k SF
MWAA – 74k SF	MC Dean – 86k SF
Politico – 61k SF	Alarm.com – 83k SF
	Tegna – 70k SF
	EIT – 65k SF
	Carahsoft – 64k SF
<b>TOTAL – 1.1 MSF</b>	<b>TOTAL – 1.5 MSF</b>

# The Fact Checker

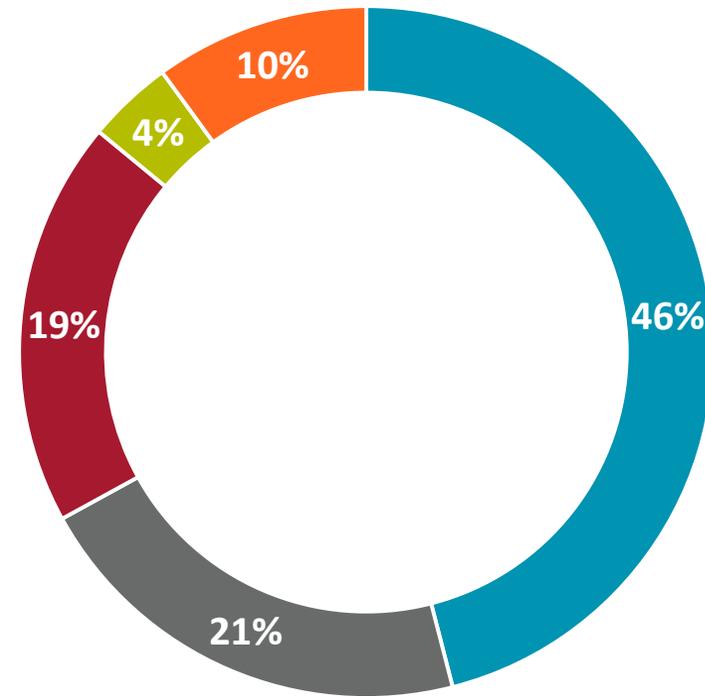
Cushman & Wakefield's Tour Tracker Beta – Tour Activity is Up 30%

October 2016 – 60 Tours, 850k Sf



■ Contractor ■ Tech ■ PBS ■ Medical ■ Other

January 2017 – 78 Tours, 900k SF



■ Contractor ■ Tech ■ PBS ■ Construction/Engineering ■ Other



# Northern Virginia Economic & Market Outlook

Nate Edwards, Regional Director  
February 16, 2017





## Today's Discussion

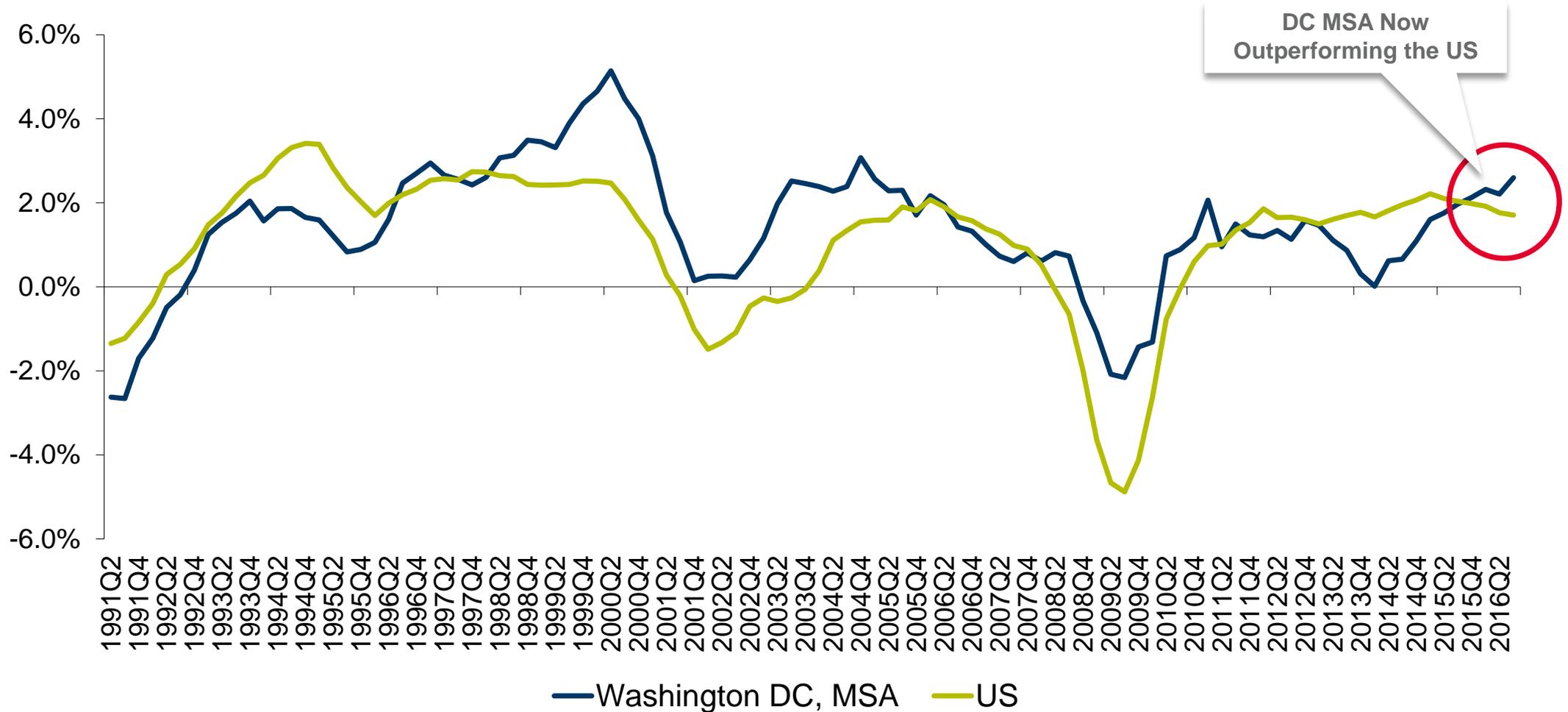
- NoVA Economy
- The Trump Impact
- Office Leasing
- Capital Markets



Current Local Economy - Very Strong

# DC Metro Employment

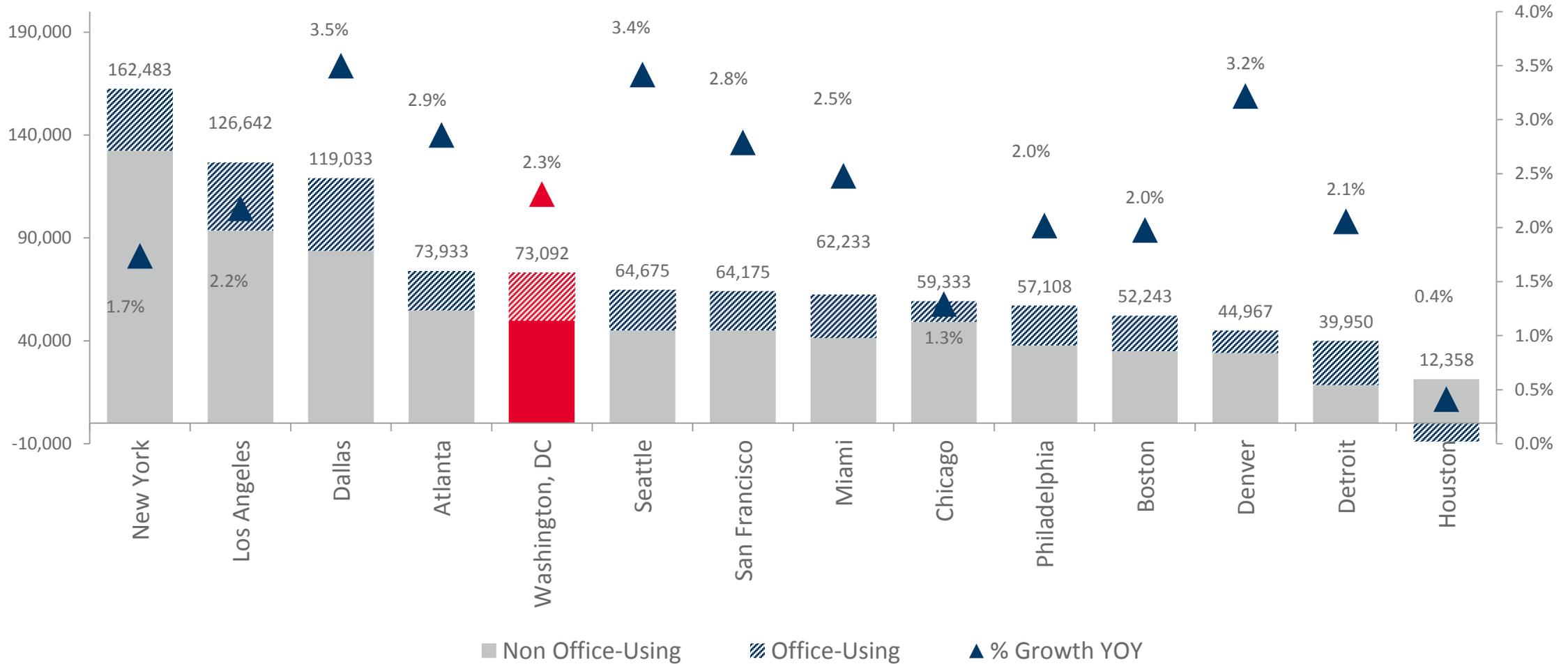
% Growth YOY



# Job Growth in Major Markets

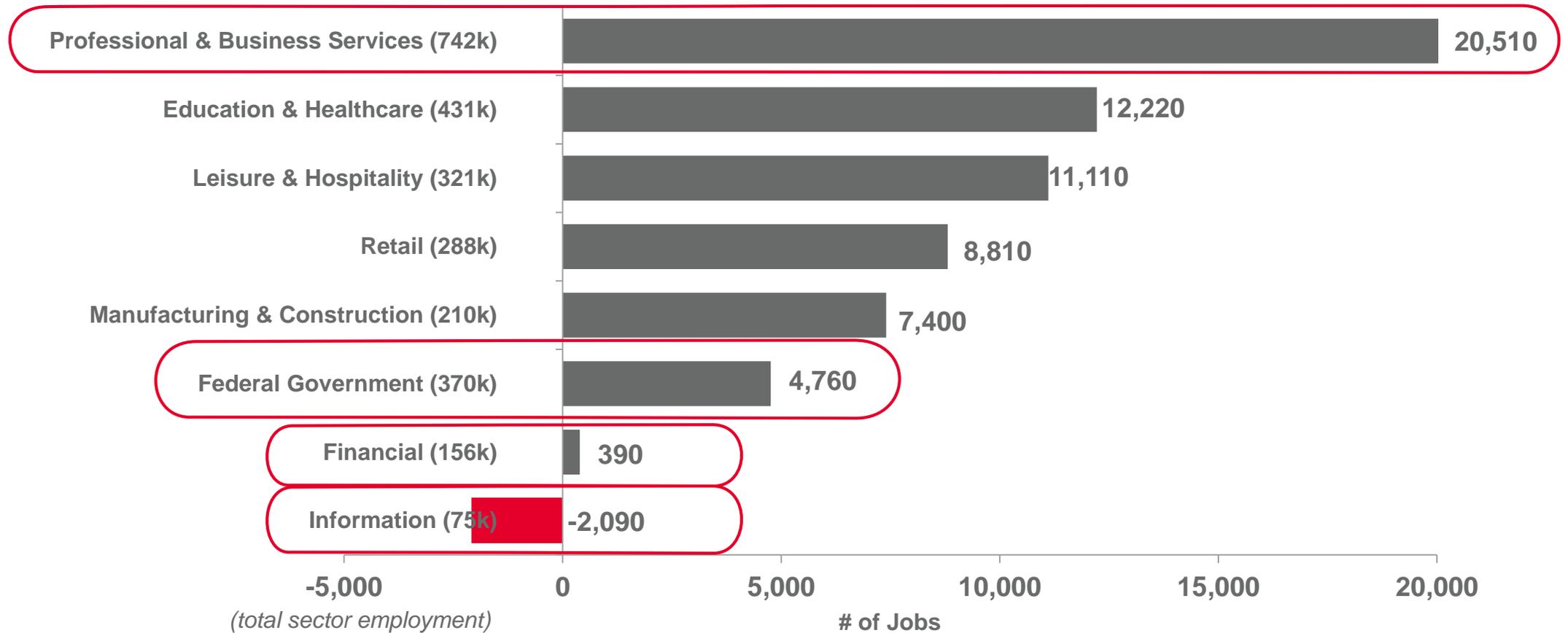
2016 YOY

DC – 15,000 (8,500 Typical)  
 NoVA – 33,000 (19,300 Typical)  
 SMD – 25,000 (4,500 Typical)



# Employment by Sector

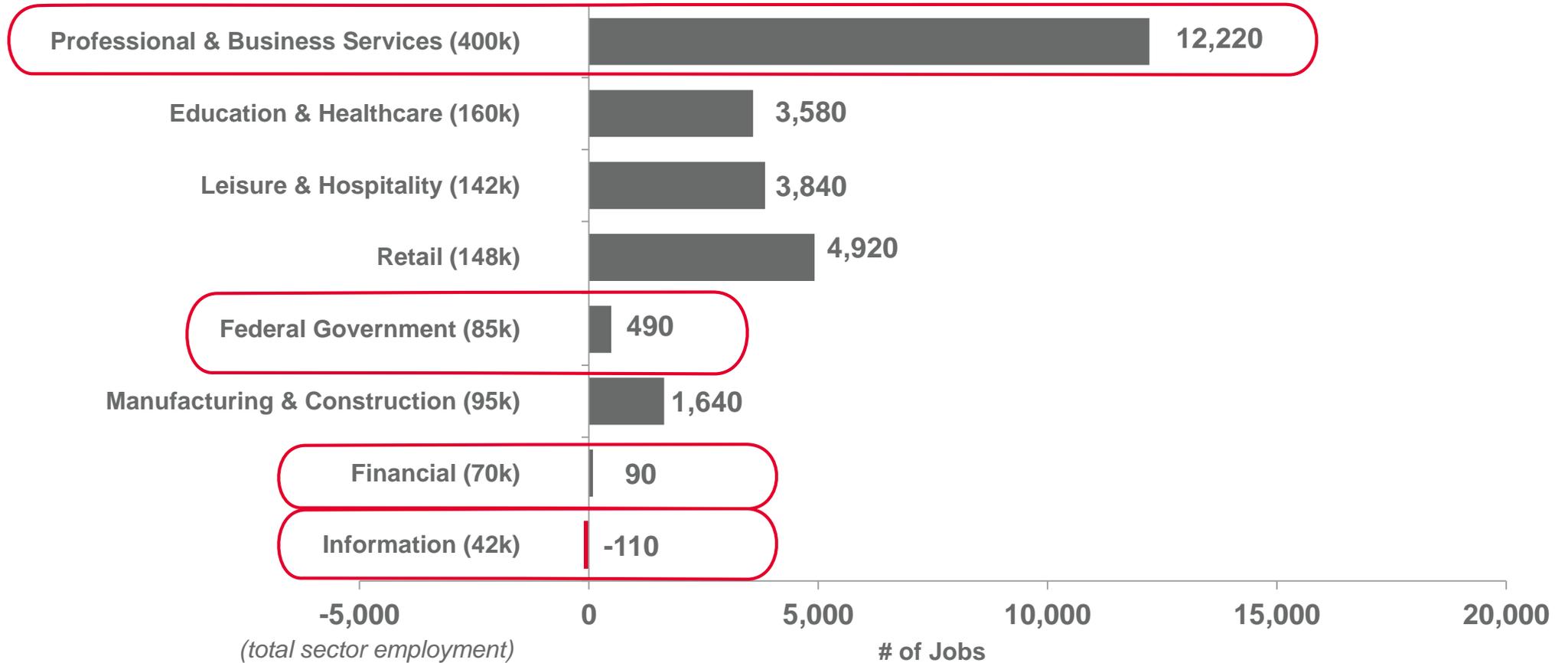
DC Metro, 2016 YOY



# Employment by Sector

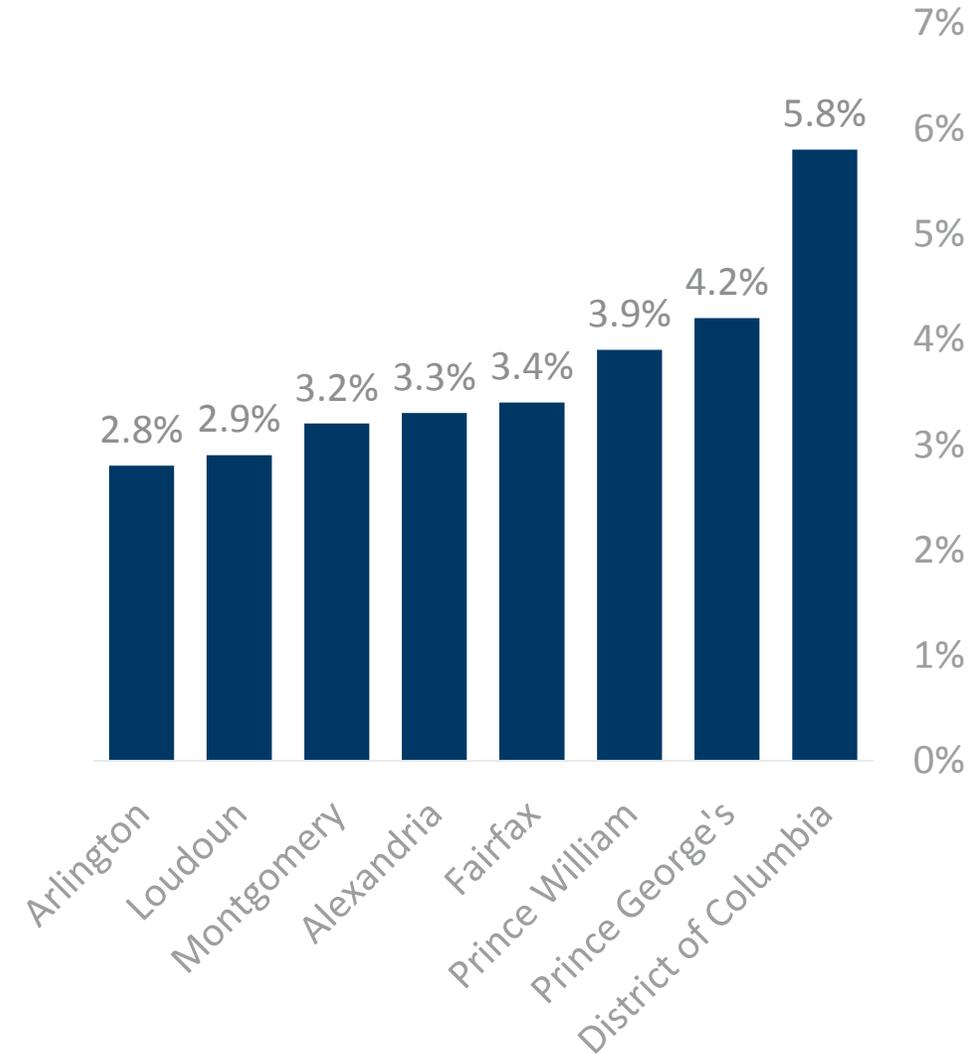
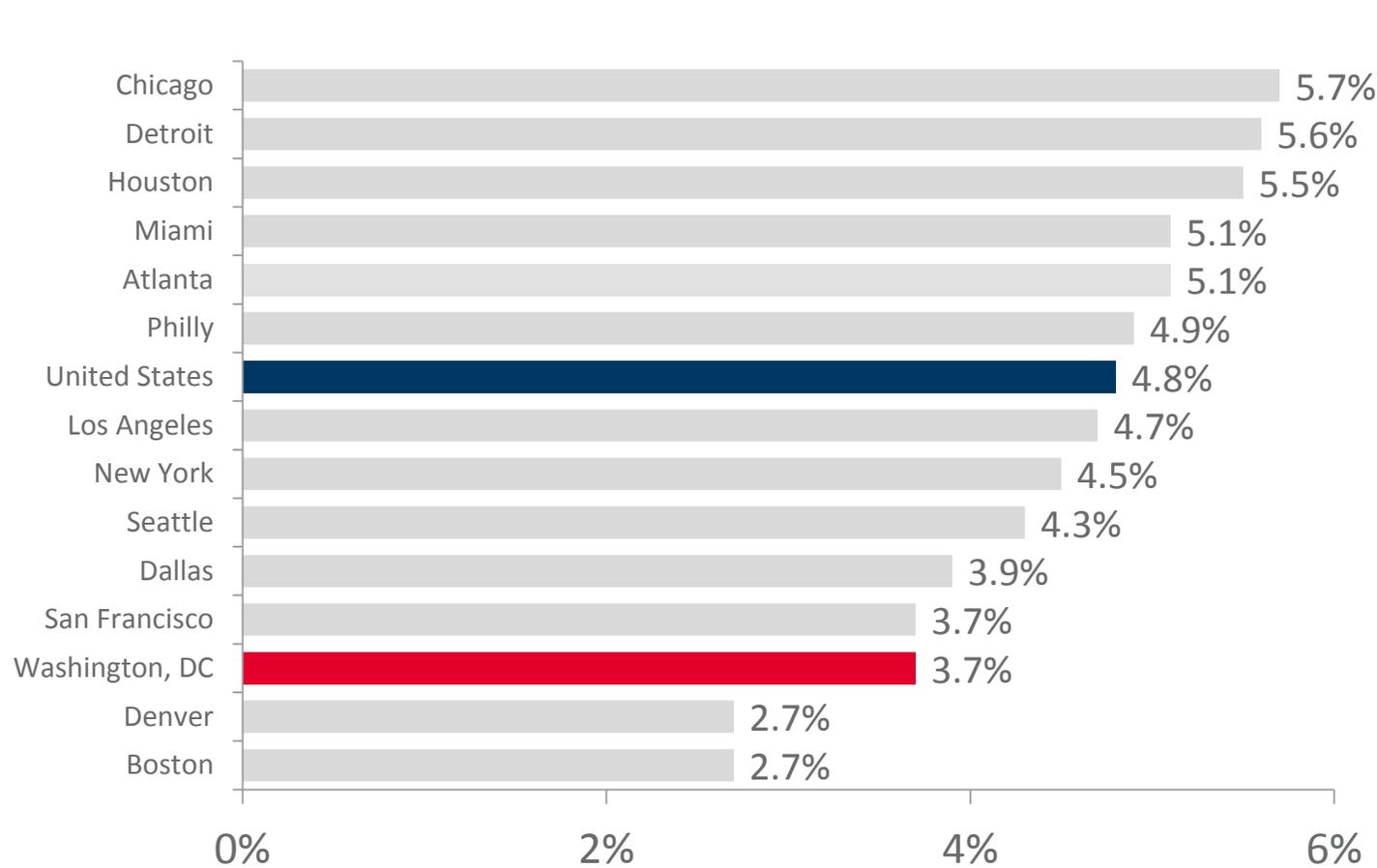
Northern Virginia, 2016 YOY

NoVA Captures 54% of the Region's Office – Using Job Growth



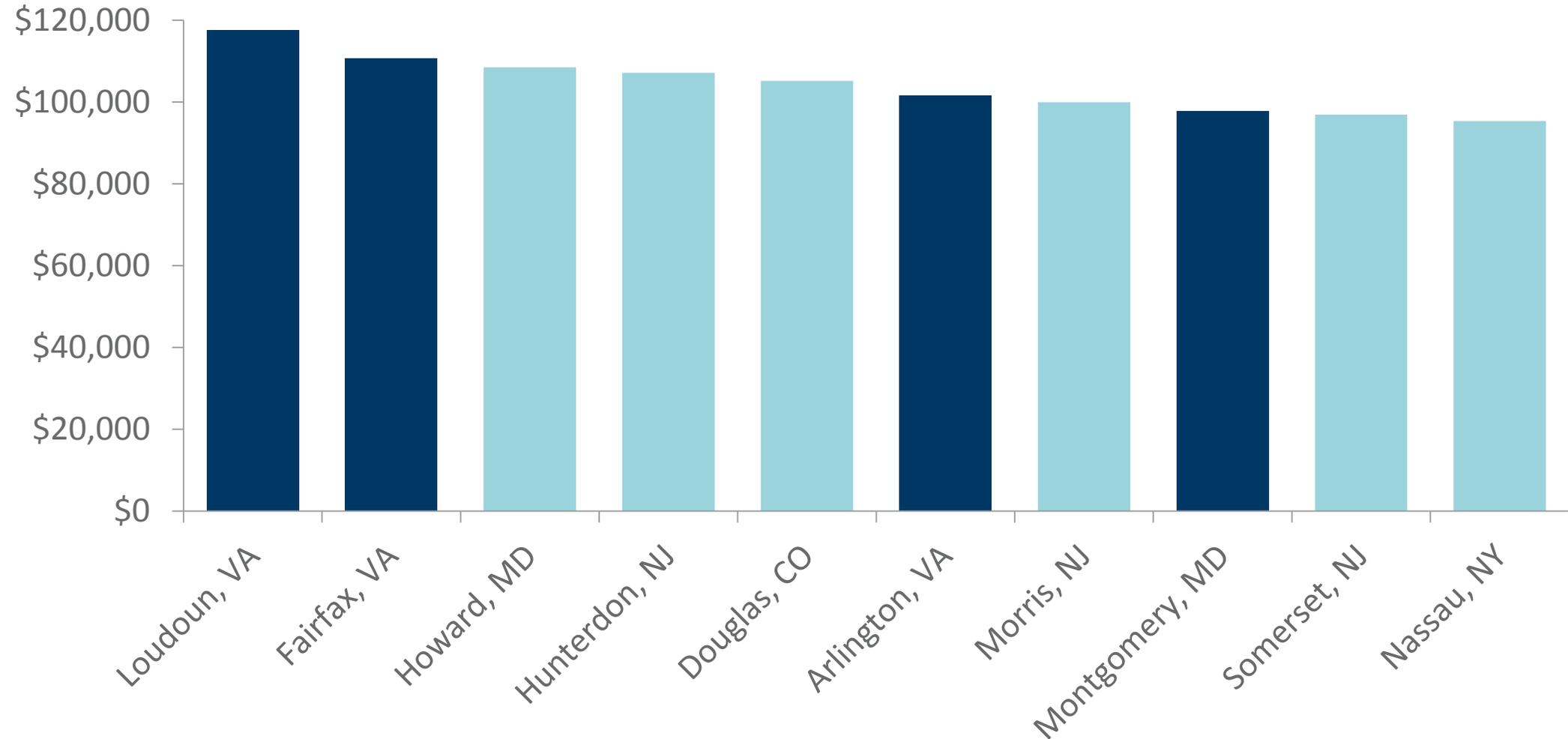
# DC Metro Unemployment Rate

DC Metro vs. the US and Major Markets, Yearend 2016.



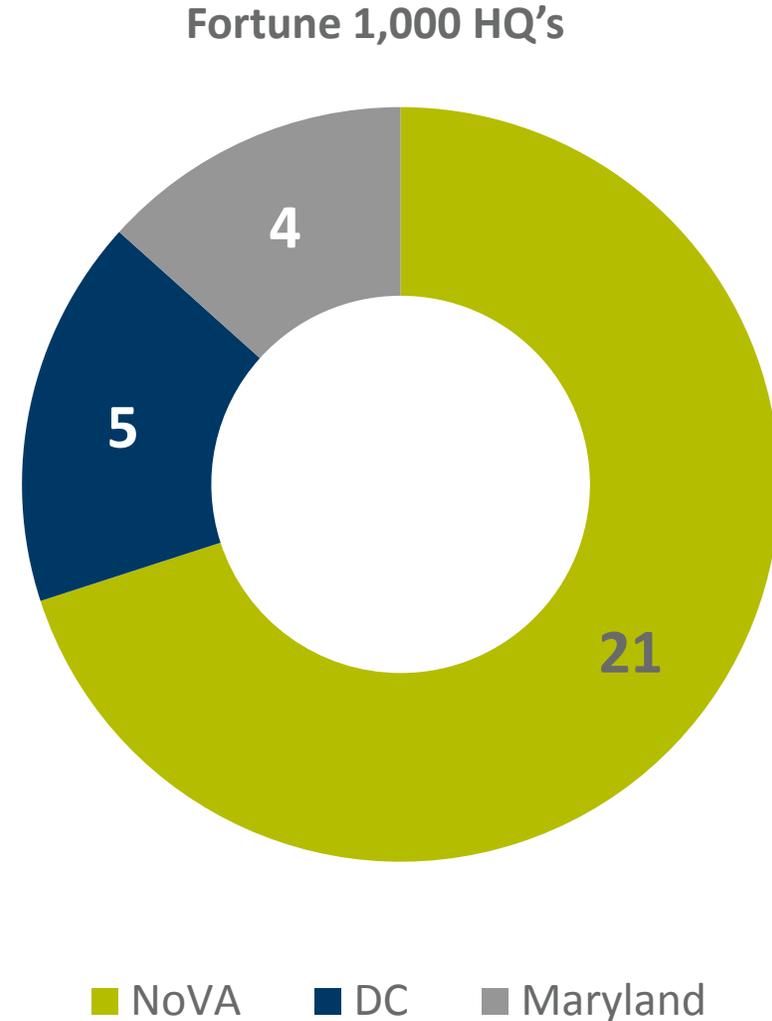
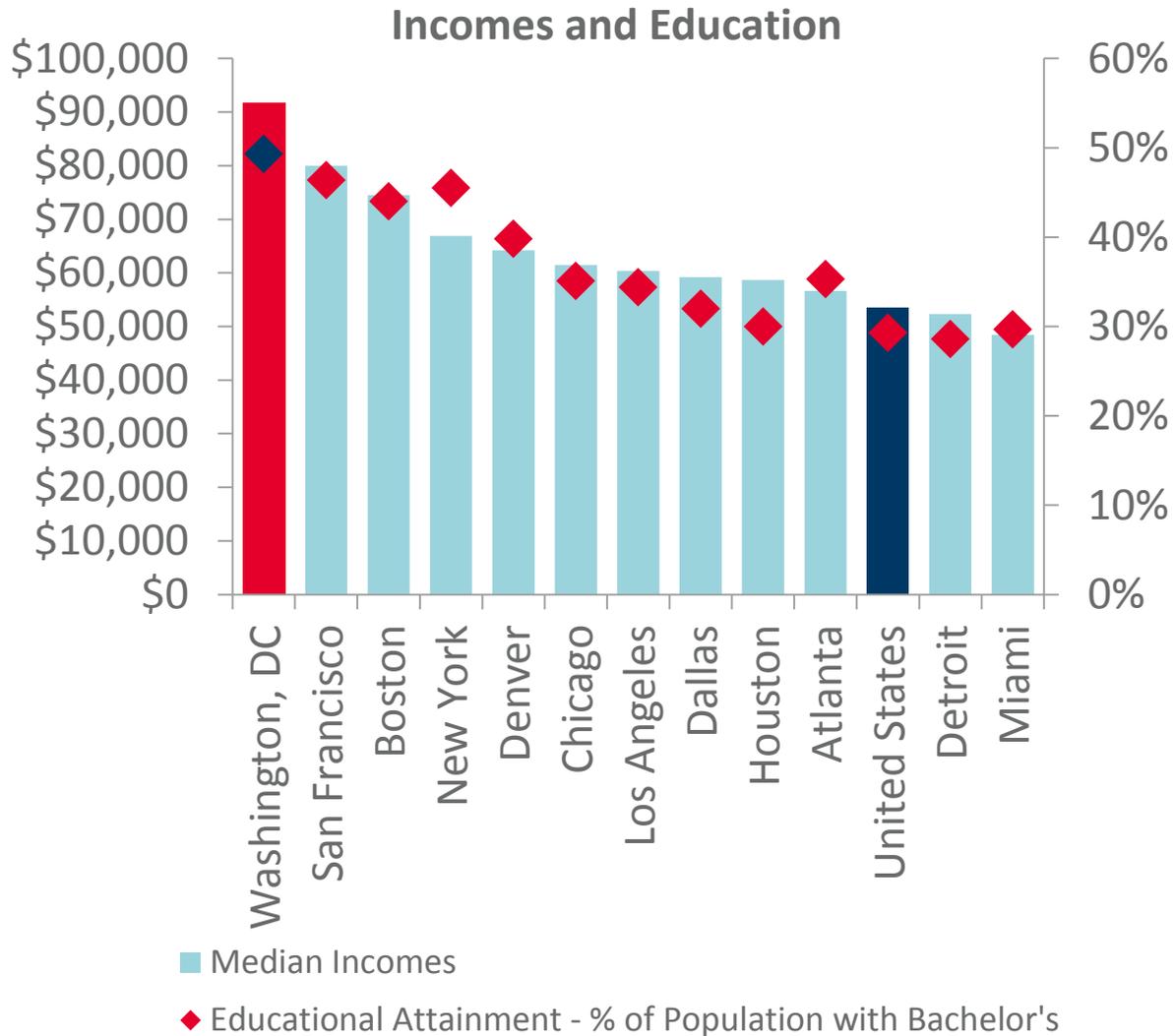
# Wealthiest Counties in the U.S.

Median Household Income – 4 of 10 Wealthiest U.S. Counties are in the DC Metro Region



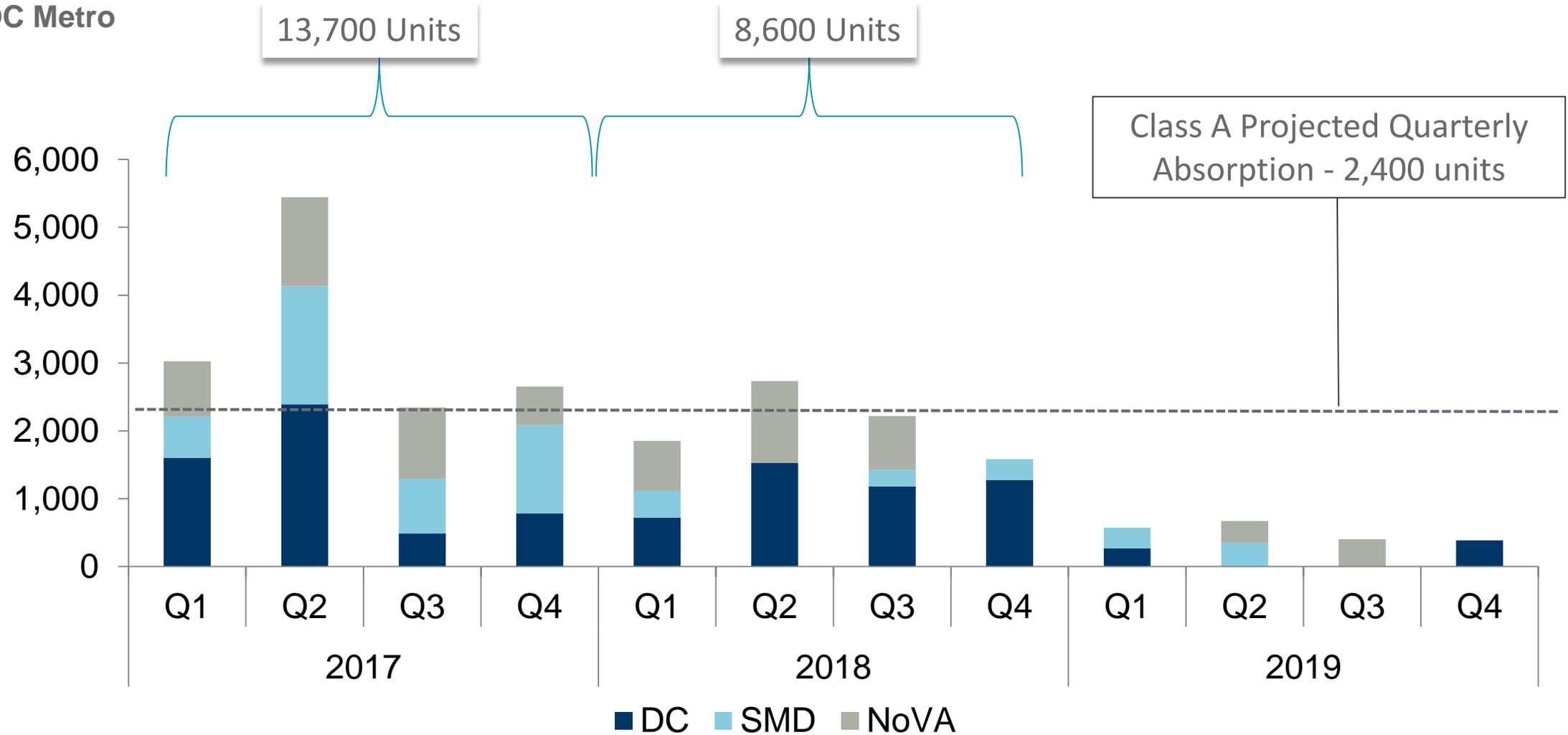
# DC Metro Economic Indicators

The Smartest, most Well-Paid Workforce in the Nation with Great Companies to Work For



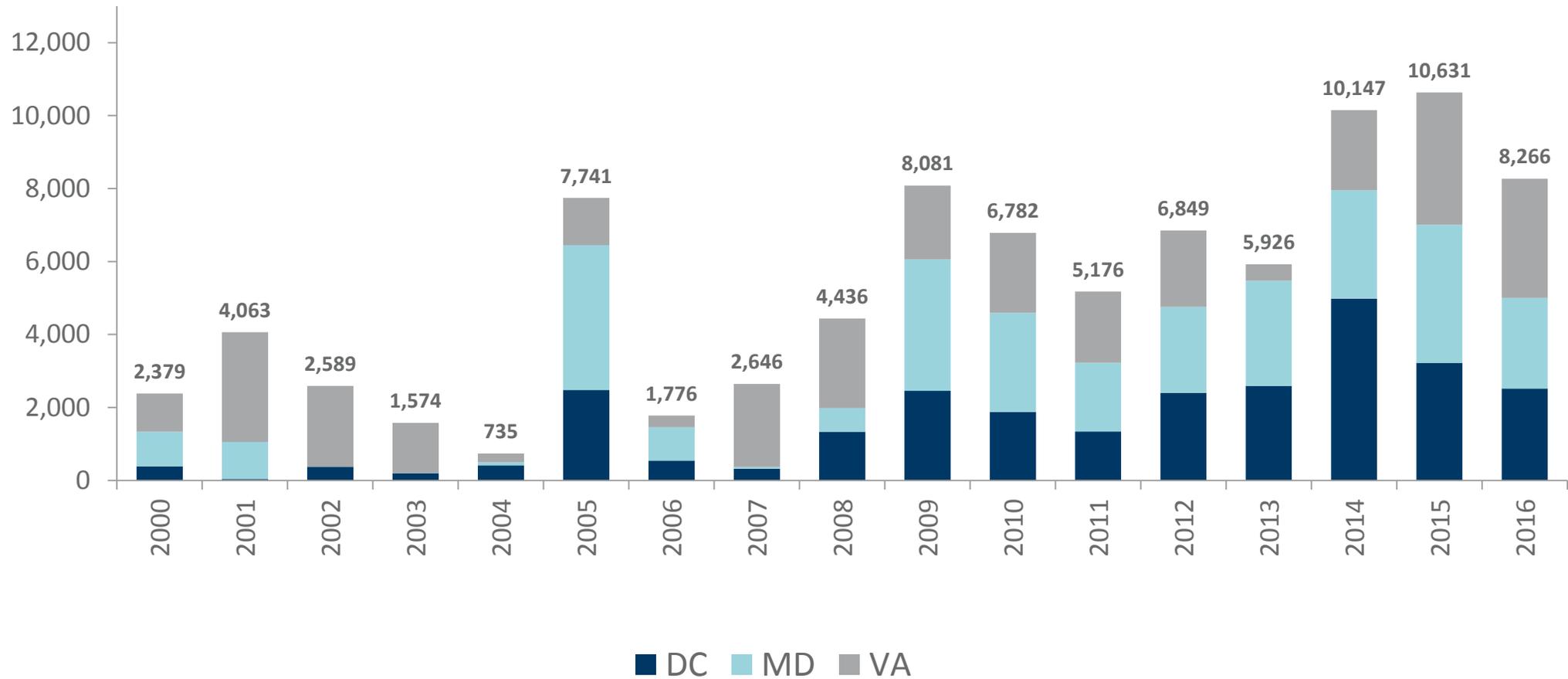
# Forecasted MF Deliveries

DC Metro



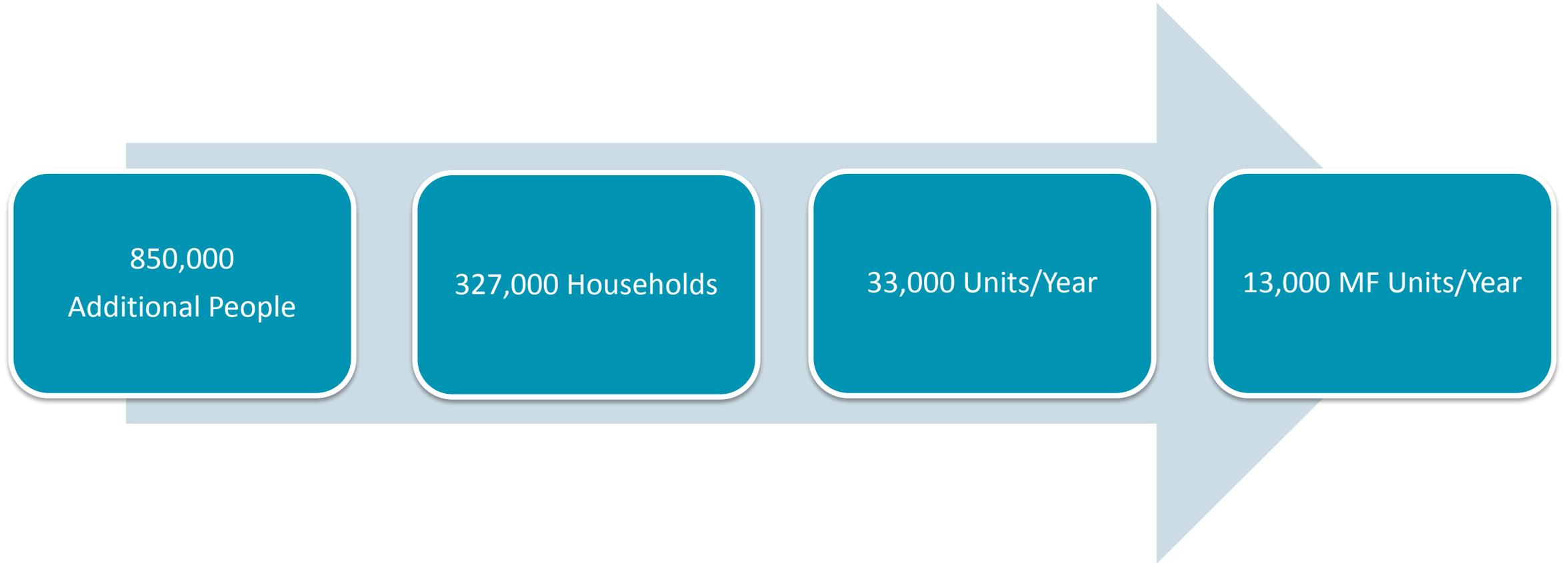
# MF Absorption

DC Metro



Source: REIS, CoStar

# By 2025...

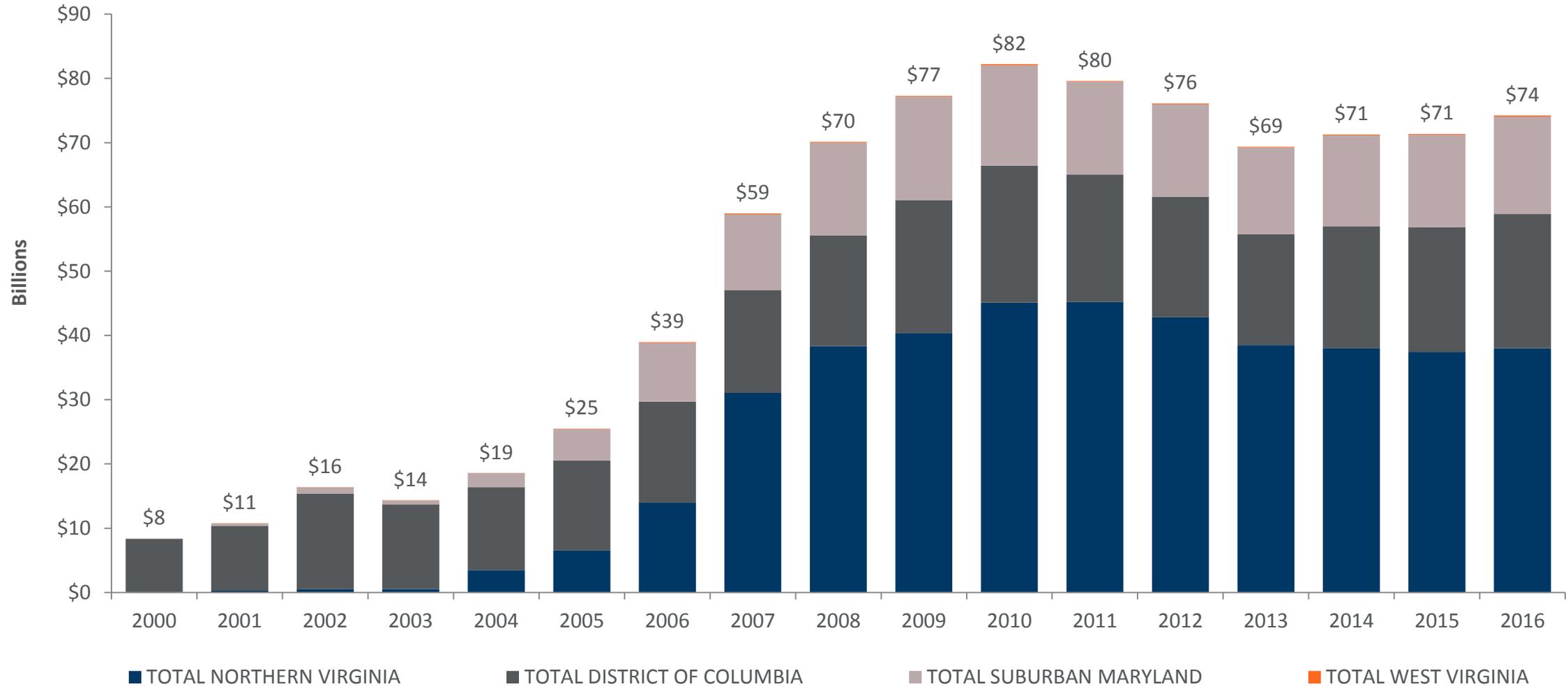




## Trump Policies Could Mean Big Things for NoVA

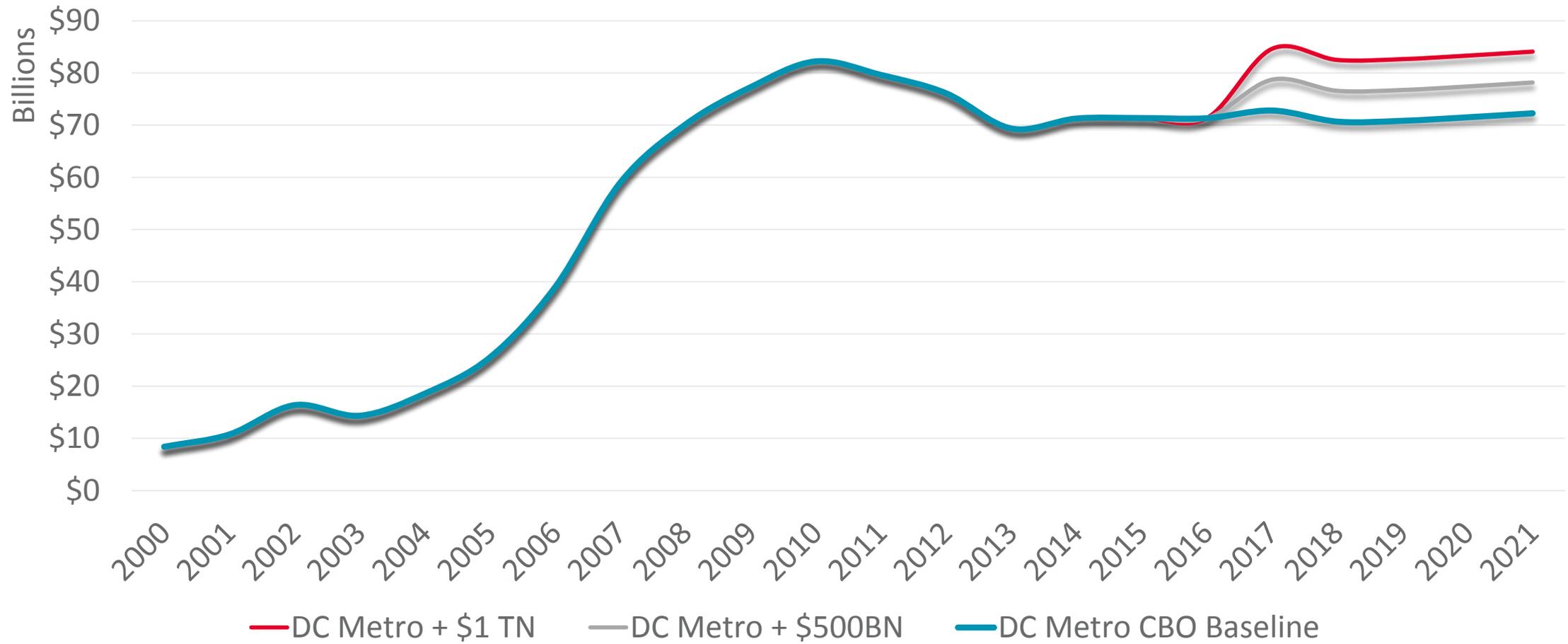
# Federal Procurement in the DC Metro

By Market, \$Billions



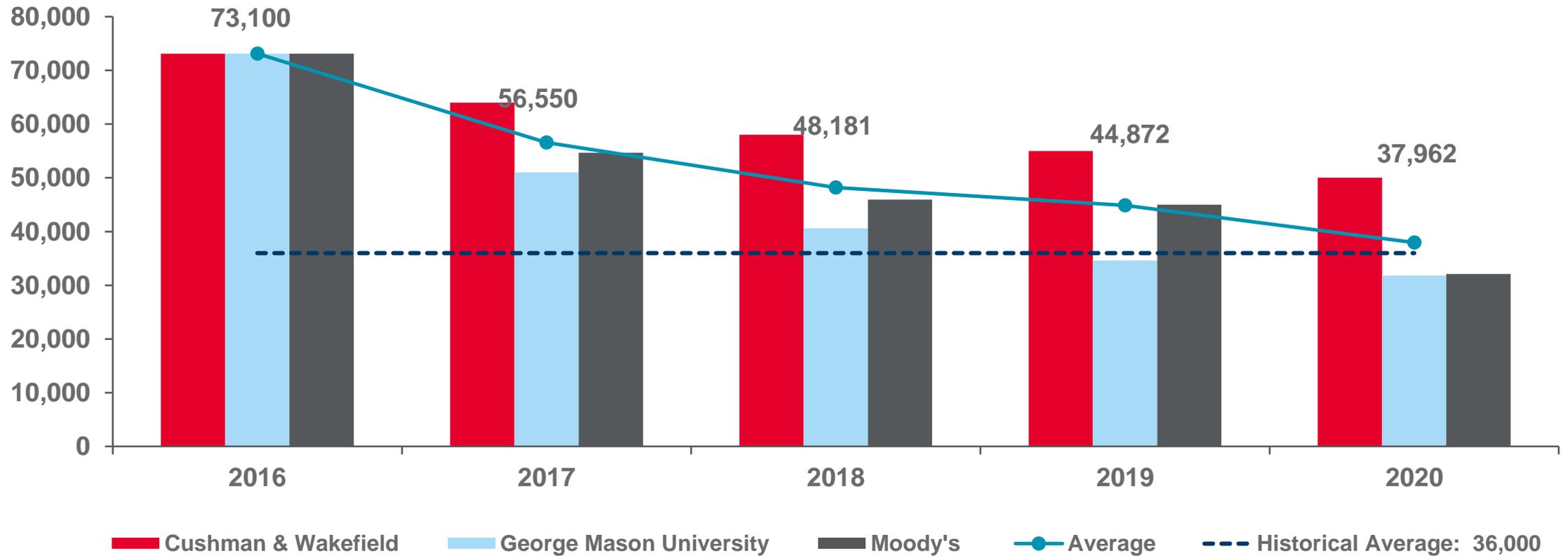
# Contracting Opportunities Could Surge With Trump

DC Metro Procurement with Trump Proposed Defense Spending Increases

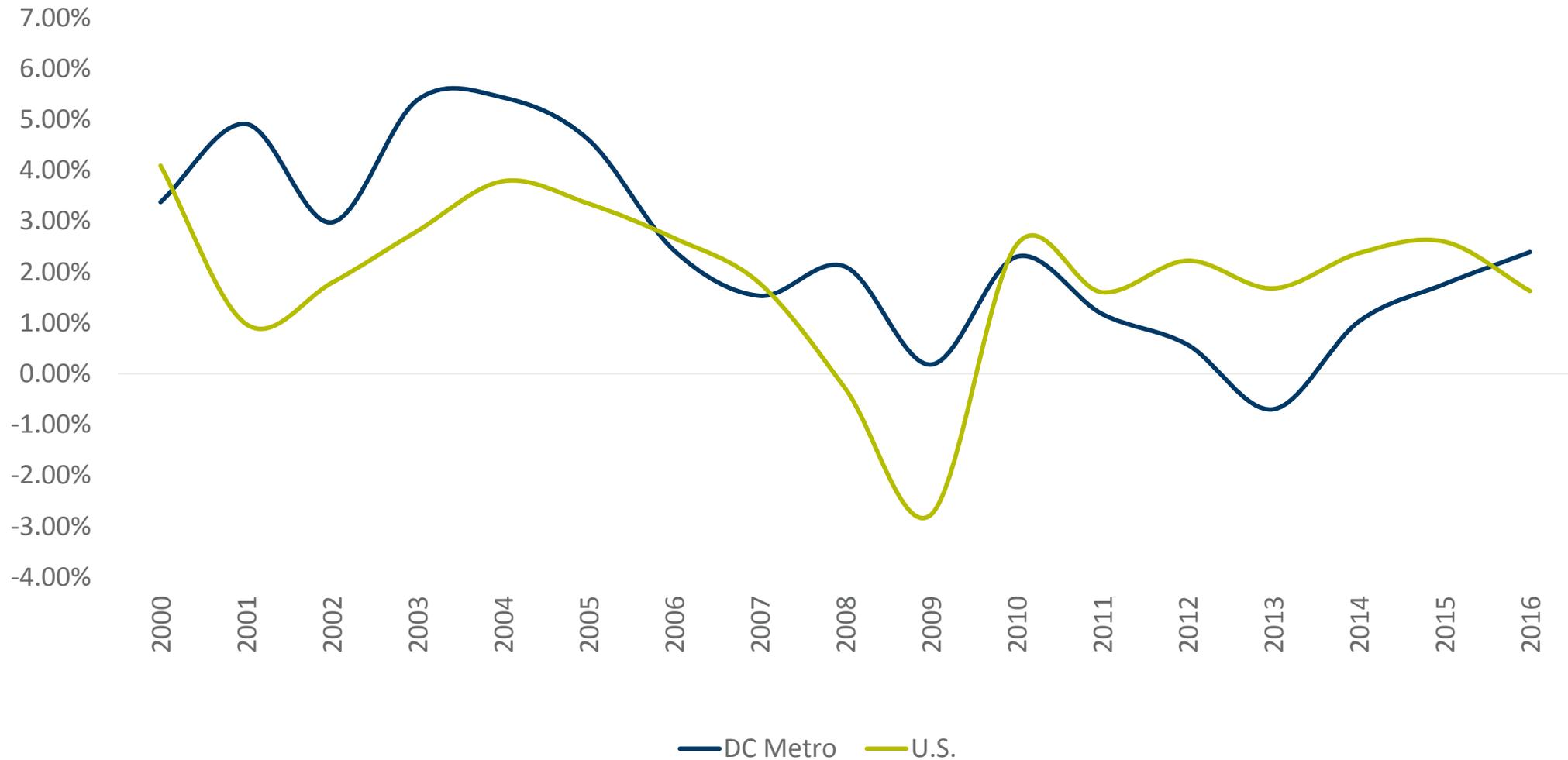




# Job Growth Forecast



# Washington MSA GDP



# Economic Growth Expected to Accelerate

## DC Metro: Gross Metro Product (GMP)

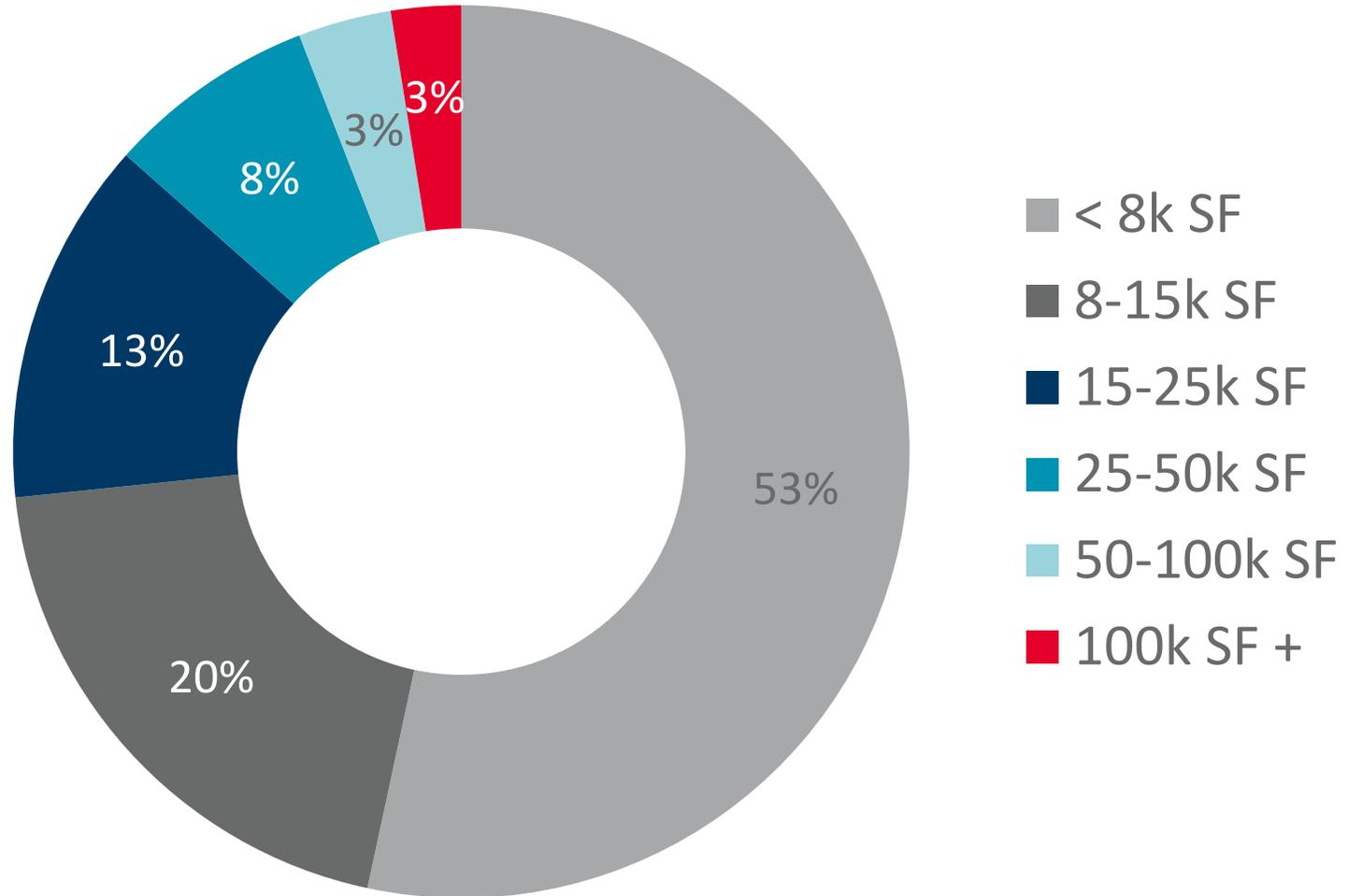




# Northern Virginia Leasing

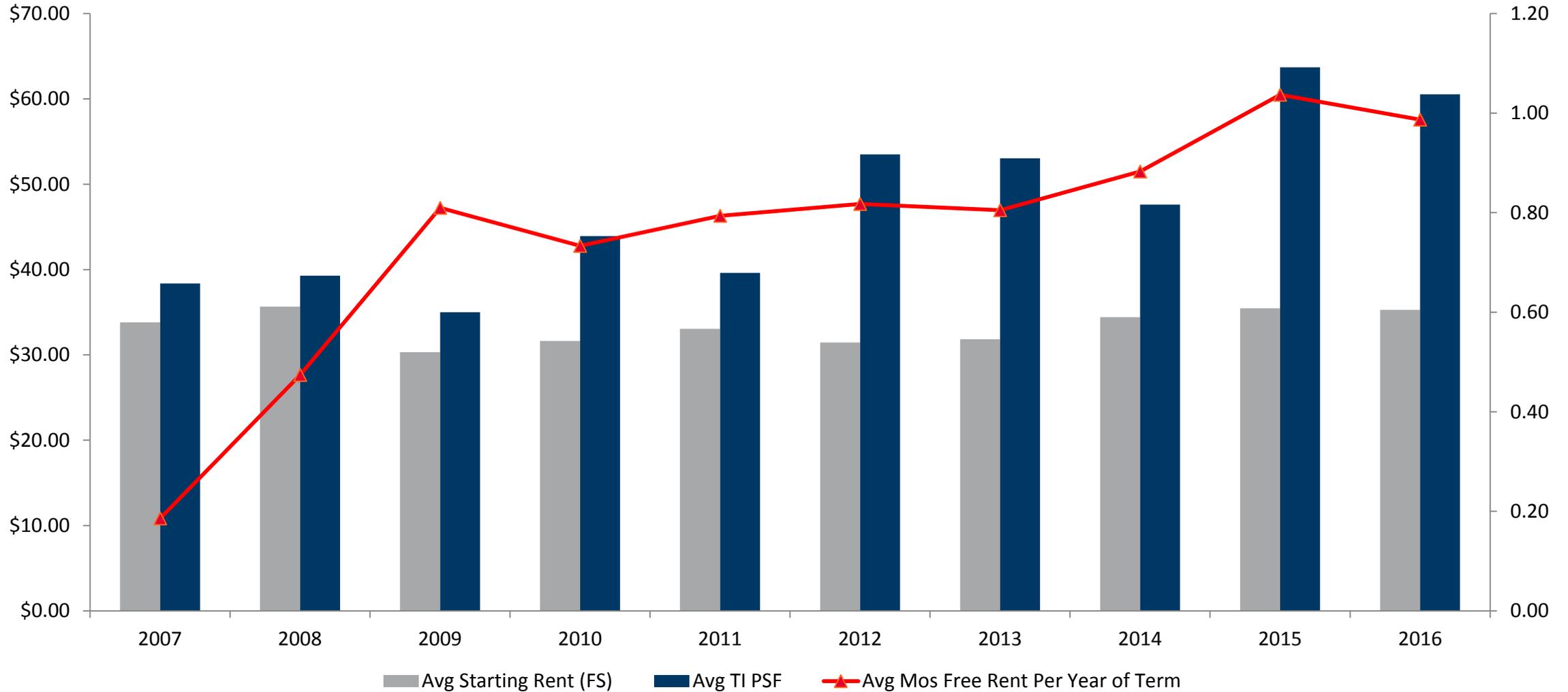
# Lease Distribution

Since 2011 – 73% of Deals Below 15k SF



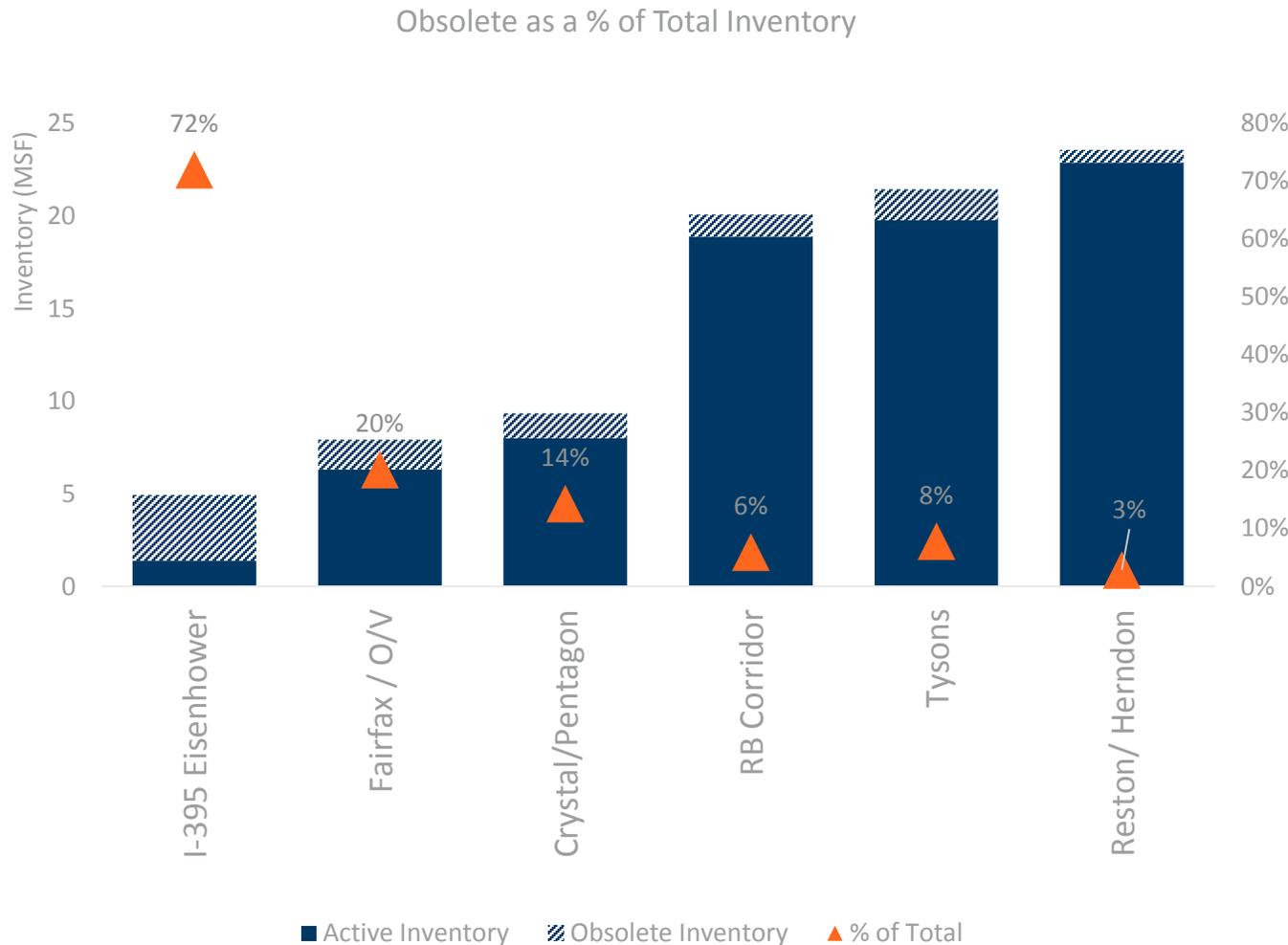
# Concessions Remain Elevated

Class A Direct, 7+ Year Term

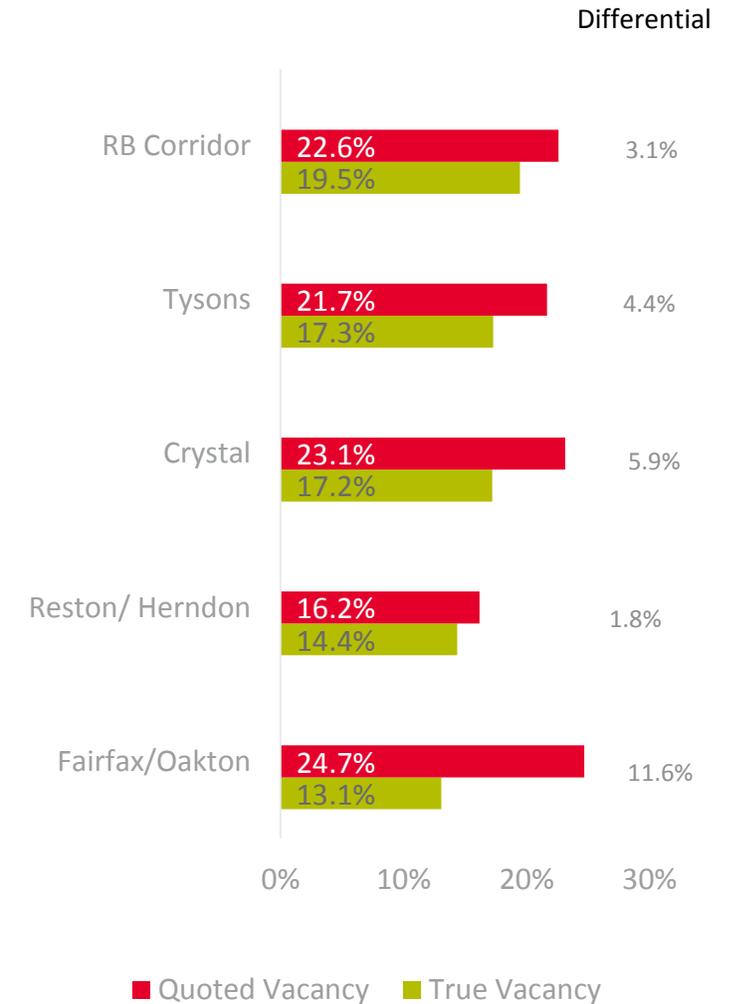


# Obsolete Product

% of Inventory by Submarket that is Pre 1990 and less than 50% Leased

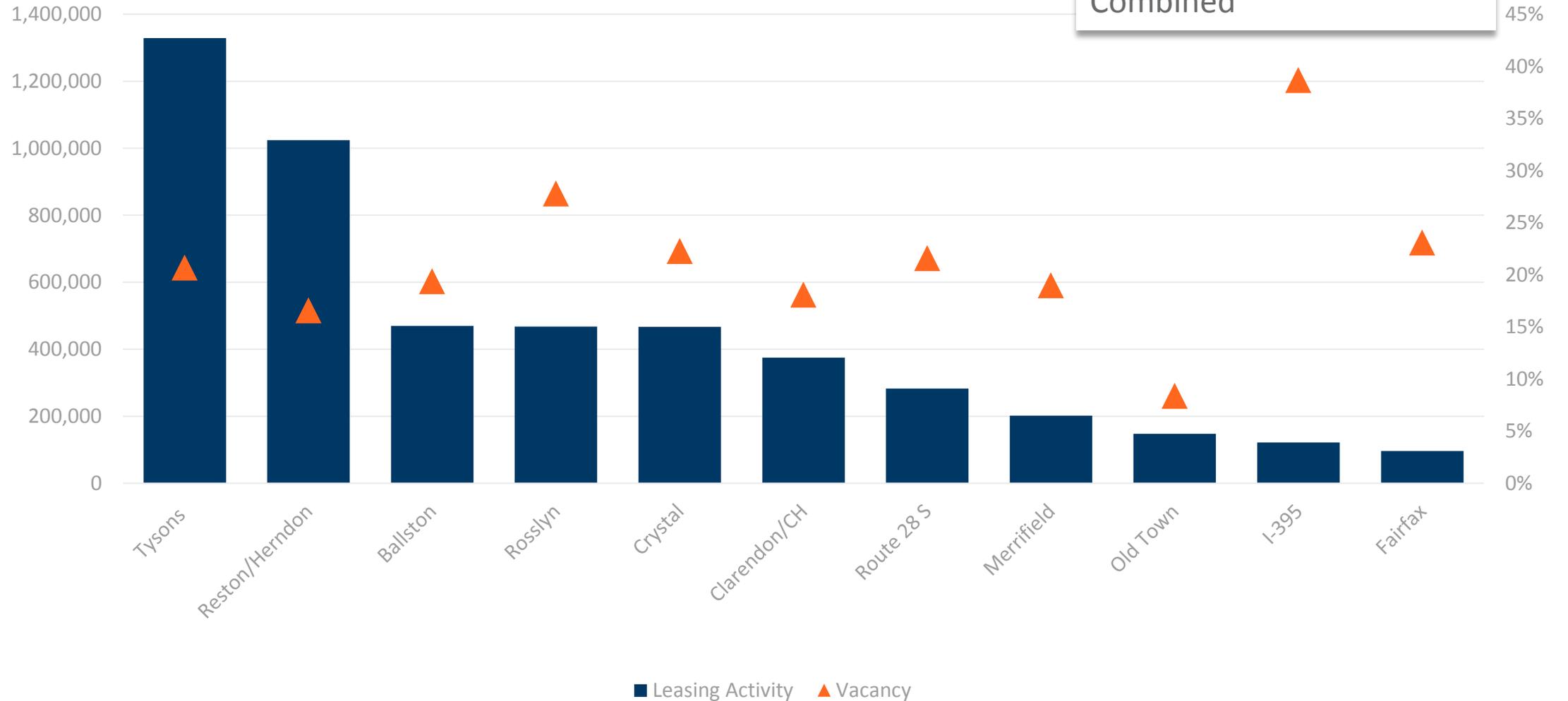


## Quoted vs. True Vacancy



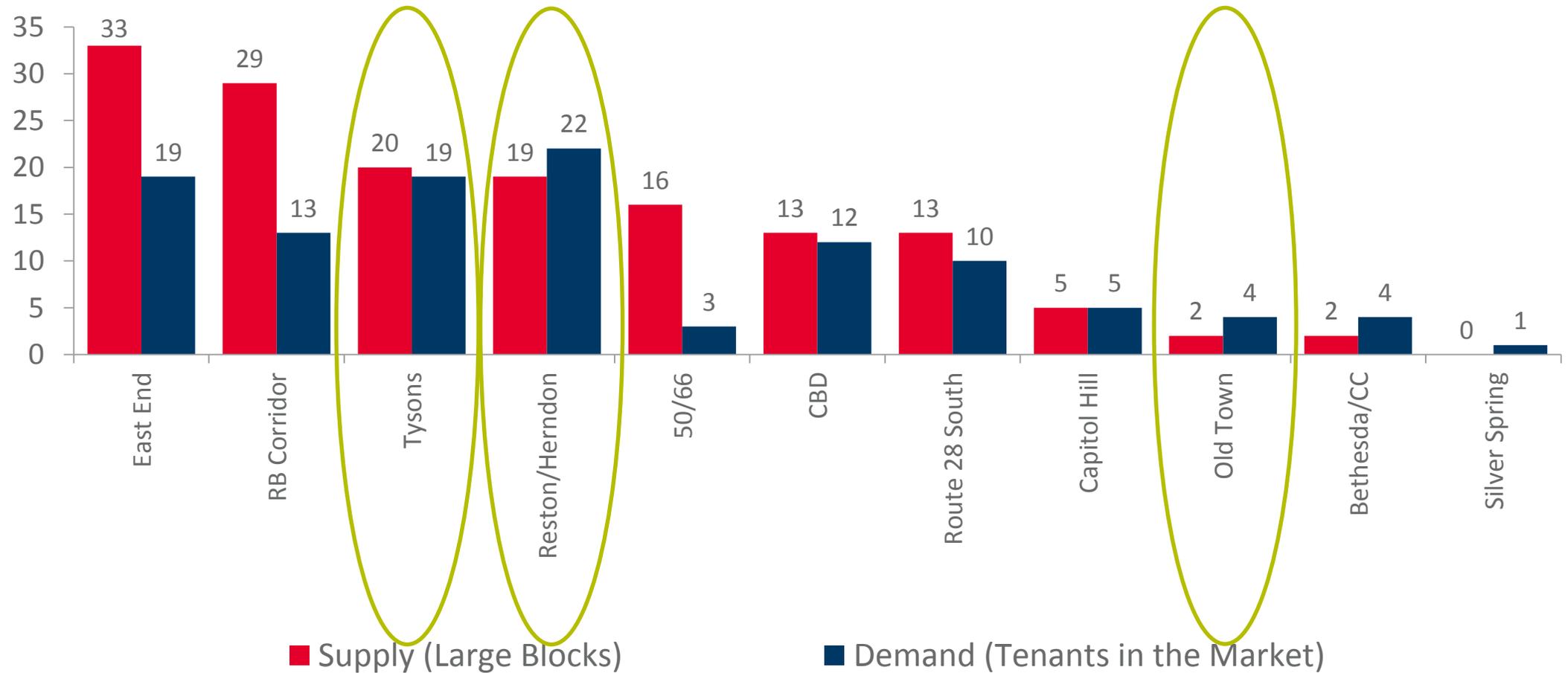
# Deal Volume Concentrated in Silver Line Markets

Reston/Herndon & Tysons Experienced More New Leasing Activity than the Next 6 Submarkets Combined



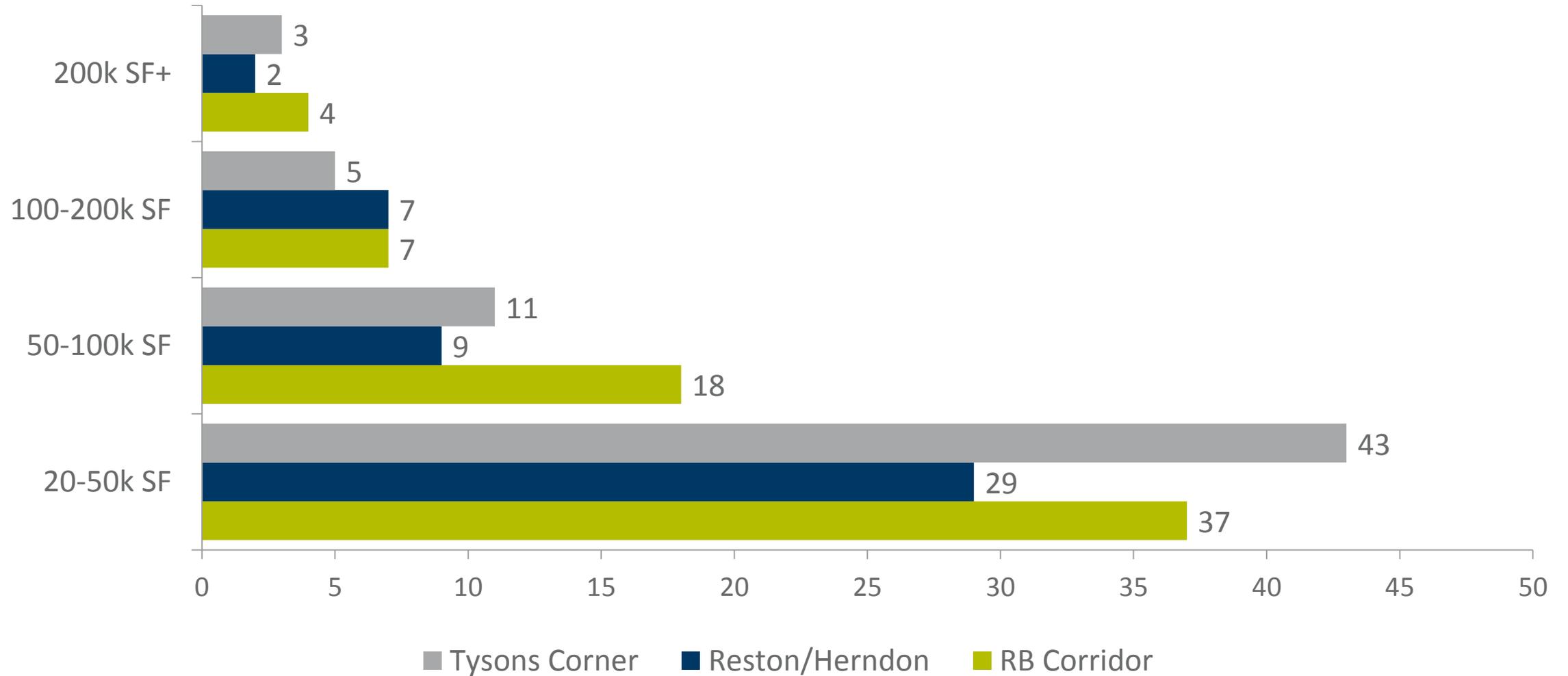
# Key Submarket Supply and Demand

Demand is Outpacing Supply Among 50k and Up Users



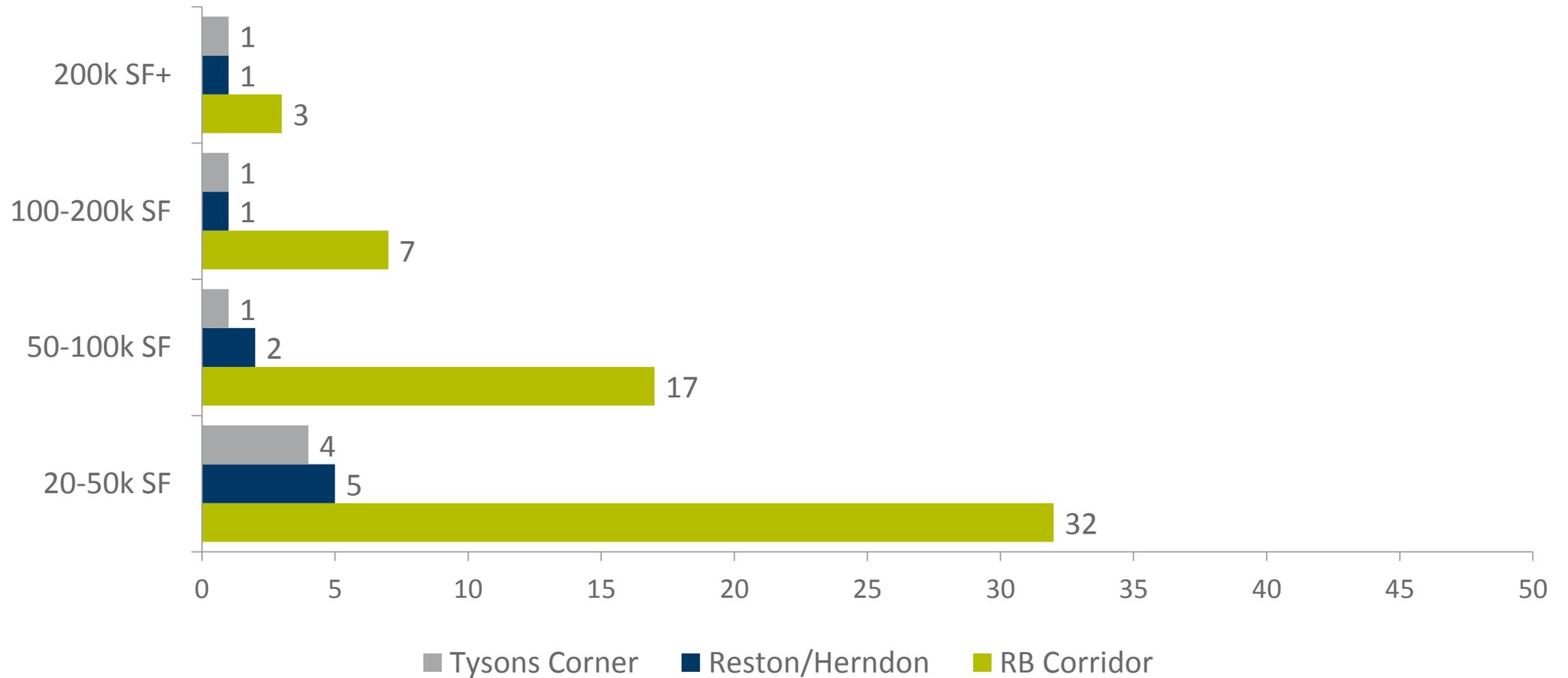
# Large Blocks

Reston/Herndon, Tysons, Ballston



# Large Blocks on Metro

Reston/Herndon, Tysons, Ballston, ¼ Mile From Metro/Future Metro



# Net New Growth 2015-2016

Real Growth is Being Seen for the First Time in 5 Years

  
**OneWeb**  
65,000 SF

**NAVY  
FEDERAL**  
Credit Union  
235,000 SF

**wework**  
120,000 SF

  
**apple**  
FEDERAL CREDIT UNION  
100,000 SF

  
**amazon**  
web services™  
230,000 SF

**Nestlé**  
200,000 SF

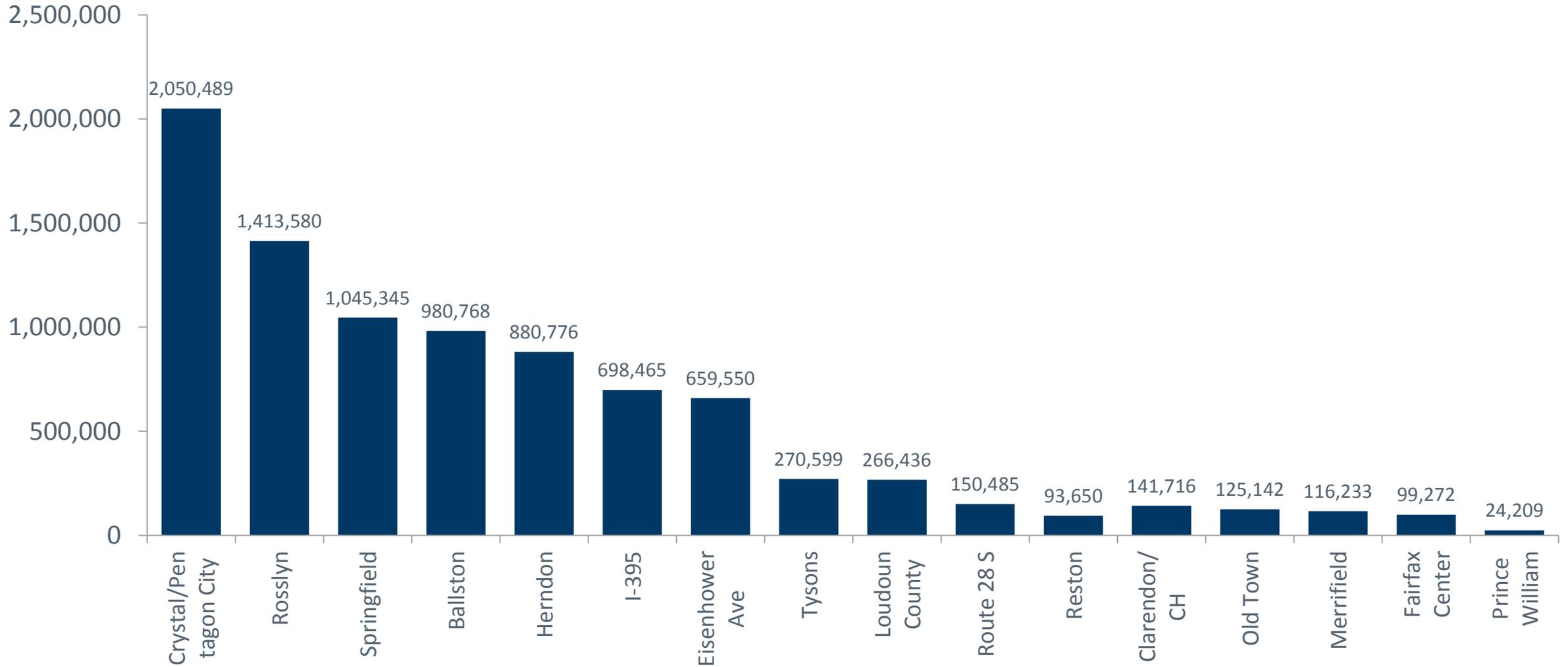
  
**ALARM.COM**  
60,000 SF

  
**INOVA**  
1.2 MSF

  
**Capital One**  
300,000 SF

# NoVA GSA Exposure

## GSA Northern Virginia Expirations 2017-2020 by Submarket

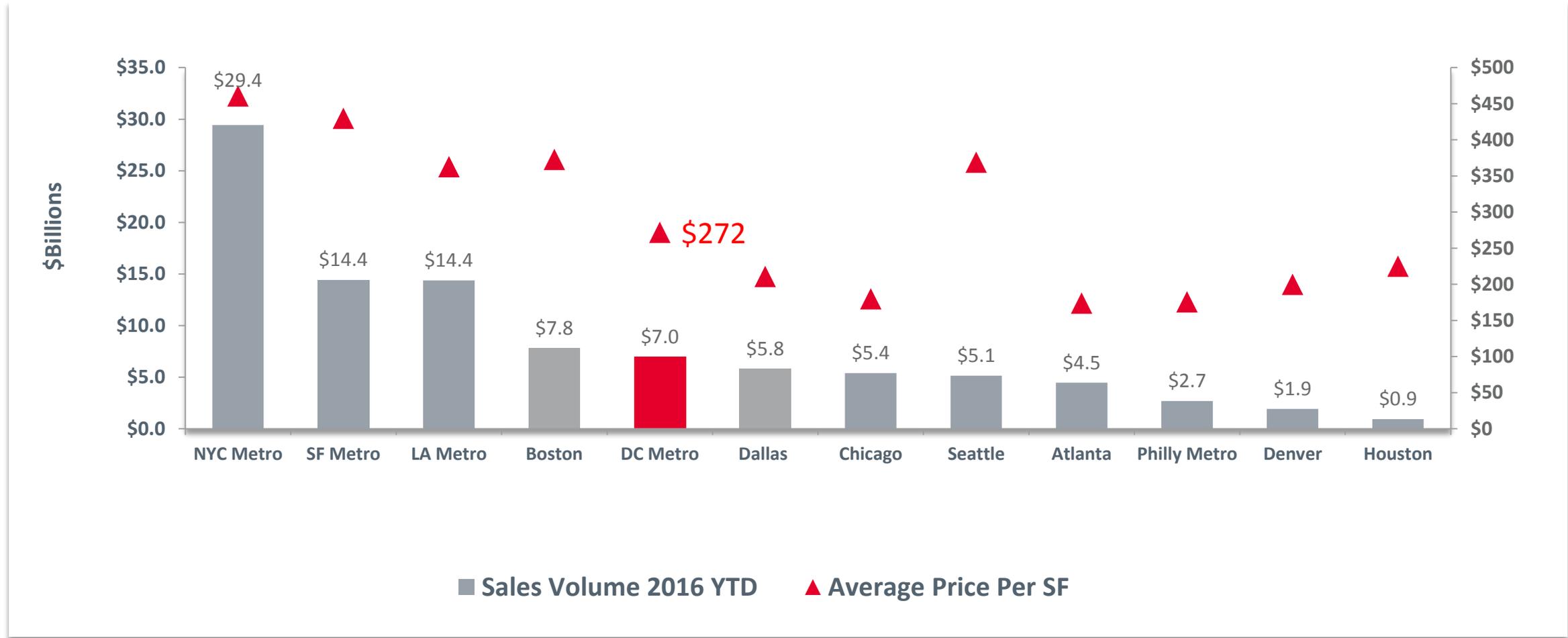




# Capital Markets

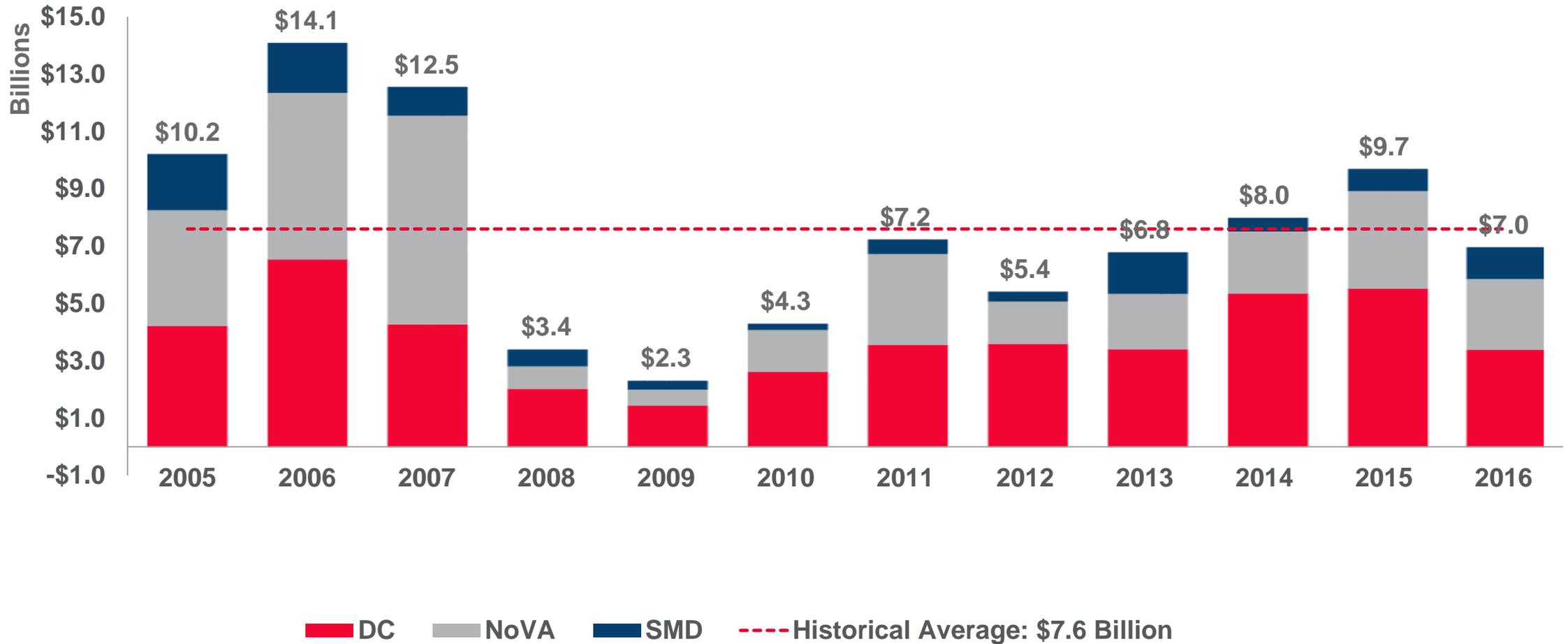
# Office Sales Volume YTD 2016

Among Major Metros



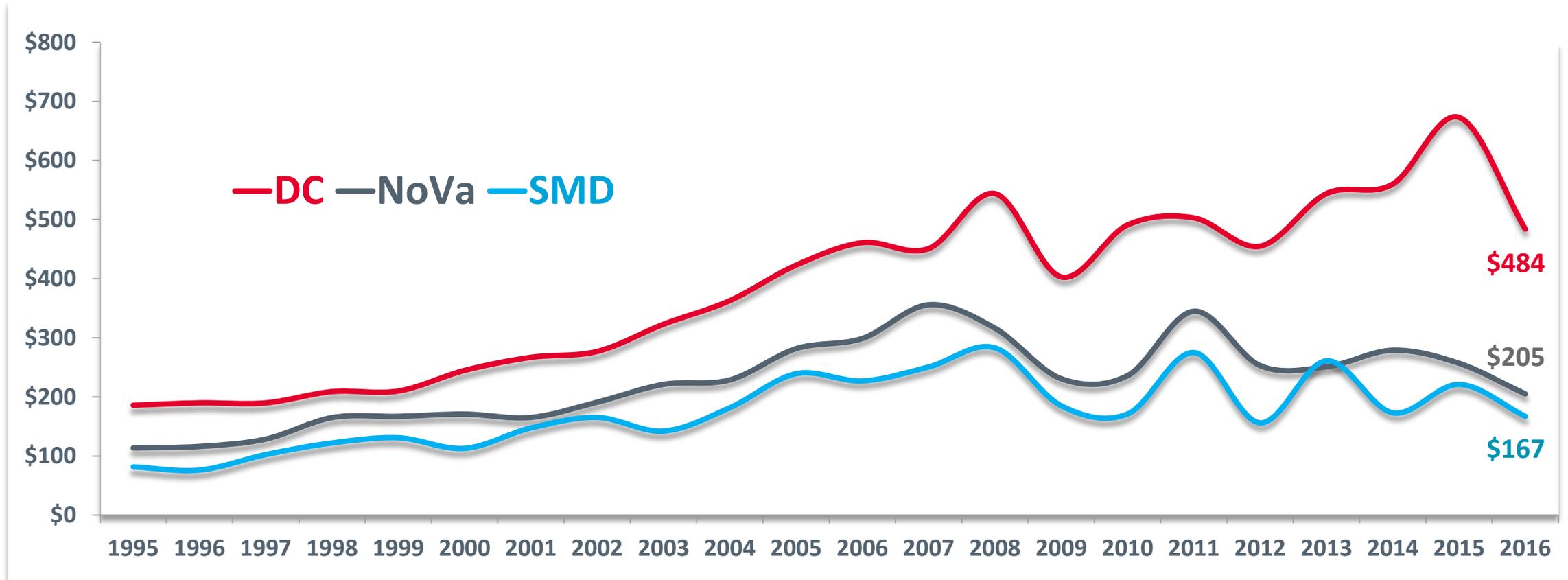
# Office Investment Sales Volume

Washington DC Metro



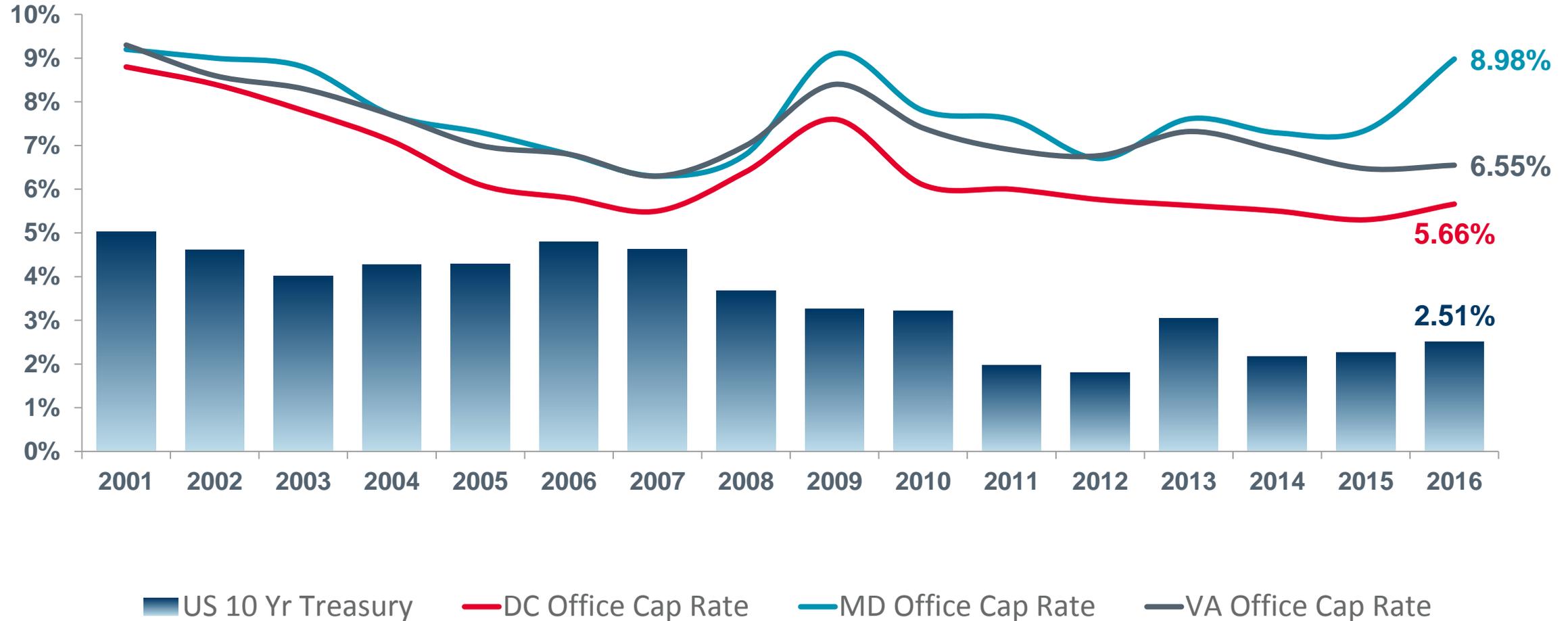
# Office Pricing

\$/square foot



# Office Cap Rates

Washington, DC Metro Area, all classes



**I-270 & Rockville Pike**

<b>Class A</b>	6.75-7.25%
<b>Class B</b>	7.50-8.50%

**Bethesda**

<b>Class A</b>	5.00-5.75%
<b>Class B</b>	5.75-6.25%

**Toll Road**

<b>Class A</b>	6.25-7.00%
<b>Class B</b>	7.00-8.00%

**DC**

<b>Class A</b>	4.75-5.25%
<b>Class B</b>	5.25-5.75%

**Tysons**

<b>Class A</b>	5.75-6.75%
<b>Class B</b>	6.75-8.00%

**R/B Corridor**

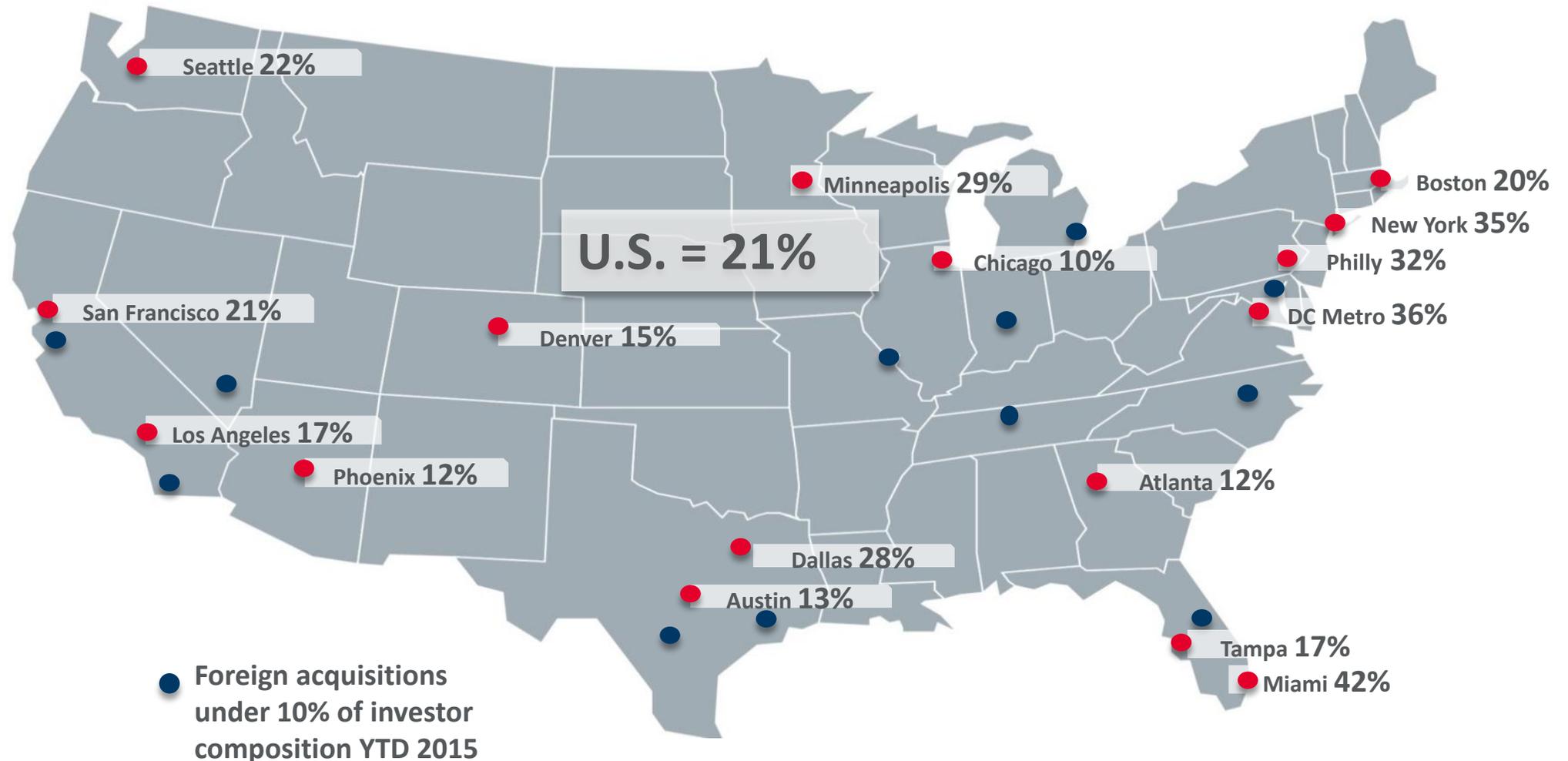
<b>Class A</b>	5.00-5.75%
<b>Class B</b>	5.75-6.50%

**Alexandria**

<b>Class A</b>	5.75-6.25%
<b>Class B</b>	6.50-7.25%

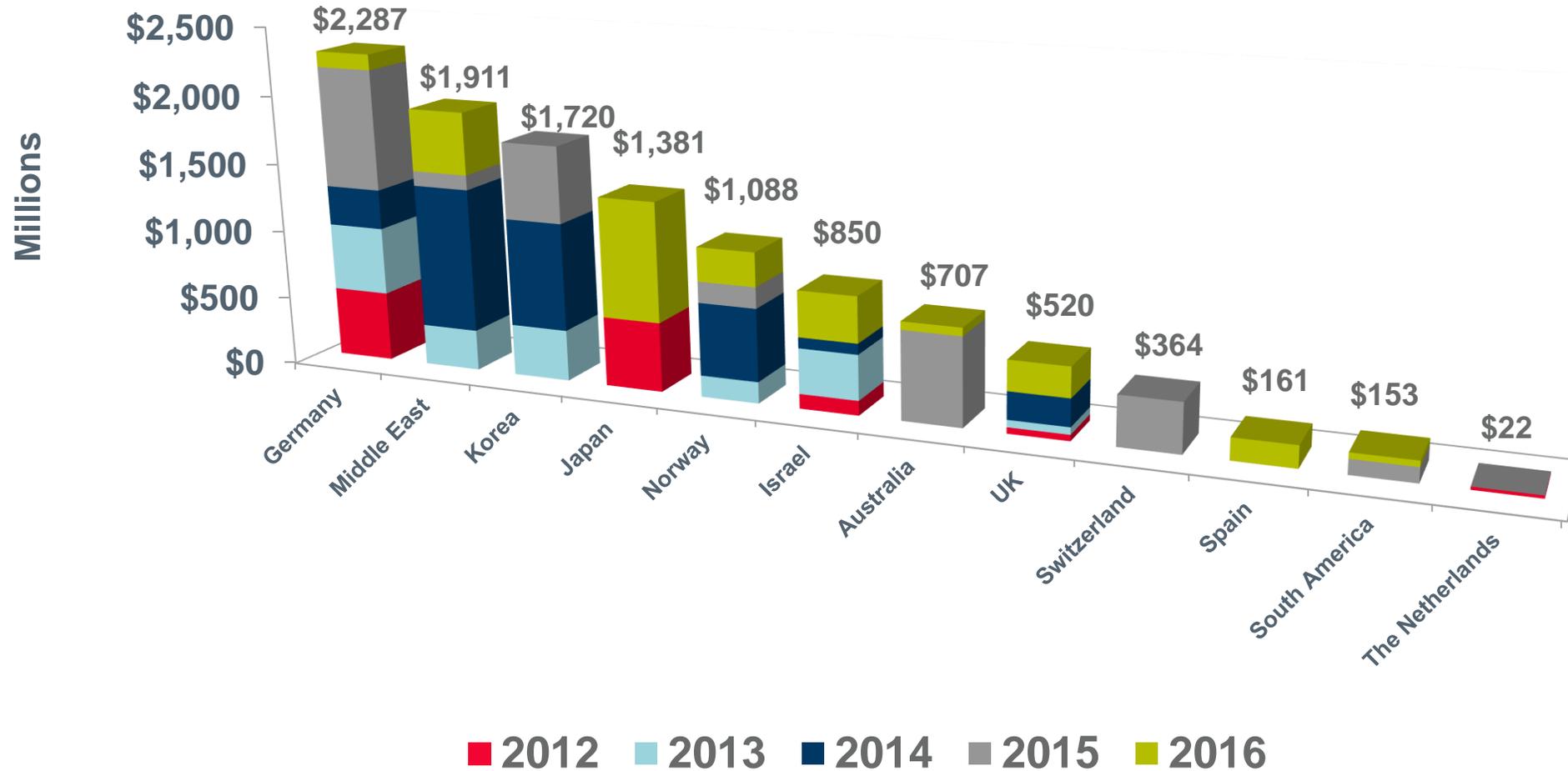
# Where Foreign Buyers Are Most Active

Cross-border office sales as % of total sales volume – 2016



# Foreign Investment in DC Metro Office

By Country, DC Metro 2012-2016



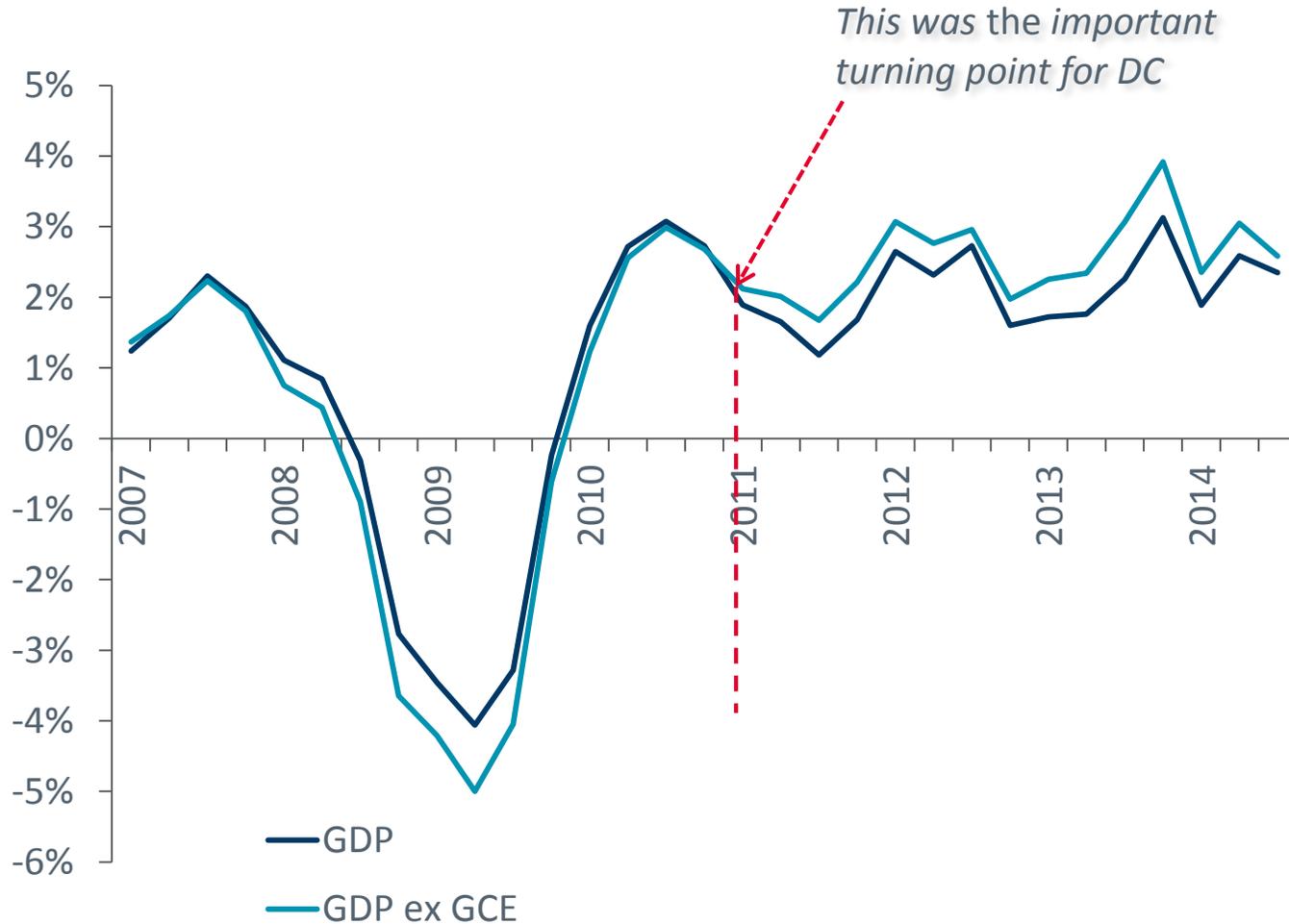
# Fact Checker

Is the Local Recovery  
Helping the Office  
Market?



# 2011-2013 Headwinds

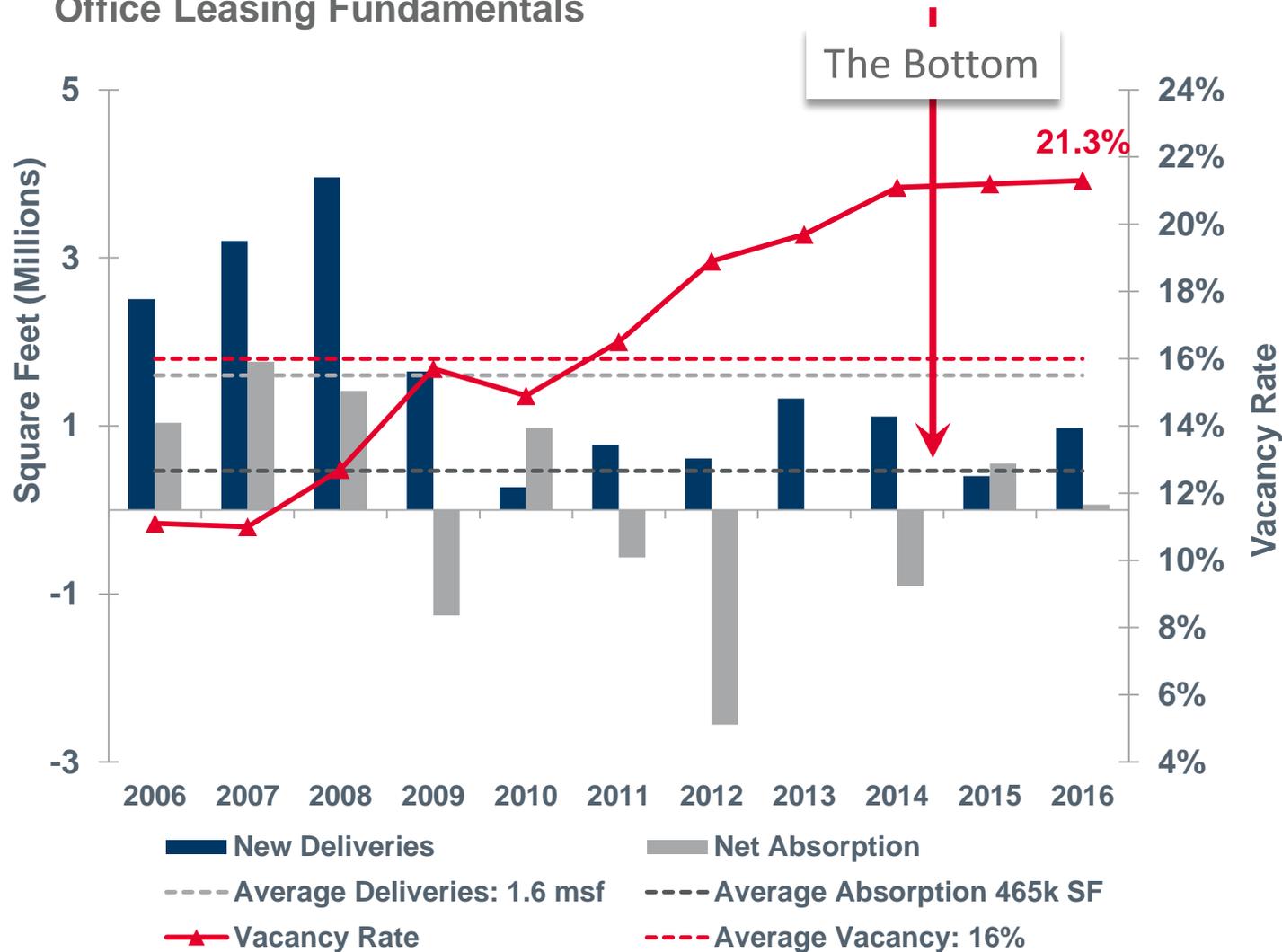
Real GDP, Y/Y % Change



- Jan 3rd 2011: Tea Party Movement Begins
- Aug 2011: Debt ceiling deal, cuts gov't spend by \$2.4T
- 2012: Sequester kicks in
- 2012: Majority of Brac Moves Occur
- 2013: Fiscal Cliff Gov't shutdown

# Northern Virginia Bounces off the Bottom

## Office Leasing Fundamentals



- 9/2014: Federal Employment starts to grow
- 10/2014: GDP hits 5% for the region
- 12/2014: First Budget in 6 Years Passed
- 2015: 58,000 Jobs Created
- 2016: 73,000 Jobs Created
- 2017: Real Net New Demand and Rent Growth

# Contractors Have Rightsized in the Suburbs

## Contractor Consolidations post-Recession

Company Name	Pre-recession Footprint	Current Footprint	% Reduction
Lockheed Martin	4,321,527	2,802,698	35.15%
Mitre	975,331	964,742	1.09%
L-3/Engility	538,366	368,151	31.62%
Harris Corporation	451,806	351,369	22.23%
EADS/Airbus	312,547	248,495	20.49%
SRA International	898,141	406,571	54.73%
IBM Corporation	1,139,960	913,299	19.88%
CACI	993,611	632,323	36.36%
		<b>Average Reduction</b>	<b>27.69%</b>

# What's Different Now?

## Tenant Leasing Decisions

	7 YEARS AGO	TODAY
Department	Finance	Human Resources
Driver	Expense Management	Labor
Outlook	Liability	Asset
Criteria	Pro-Forma	Employee Experience

# Leasing Cycle

## Historical Office Recovery



## Office Recovery – Past 7 Years





# Transactional Perspectives

Spencer Stouffer, Vice Chairman  
February 16, 2017



## Today's Discussion

- Demand
- Supply
- Tysons – the Bellwether
- Predictions



DEMAND



# Notable Private Sector Relocations

## TYSONS



220k SF

Hilton

163k SF



140k SF



92k SF



86k SF



80k SF

ReedSmith

29k SF



29k SF

840,000 SF

## RESTON/HERNDON



198k SF

GENERAL DYNAMICS

190k SF



161k SF

noblis

160k SF

ellucian

97k SF

ch2m

40k SF

818,000 SF

## ARLINGTON

Nestlé

200k SF



179k SF



78k SF



76k SF



54k SF



35k SF



34k SF

656,000 SF

# Non-Core Markets - the Other 40%

Buildings will outperform given:

- Captive Tenants
- Pricing Advantage
- Best in Show

The top half will capture the absorption





Supply

# Large Existing Blocks are Drying up – Tysons

## 2014

							
	GREENSBORO STATION		TYSONS METRO CENTER	TYSONS TOWER	WESTWOOD METRO TOWER	TYCON COURTHOUSE	FAIRFAX SQUARE II
ADDRESS	1710/1765/1775 GREENSBORO STATION PLACE	1660 INTERNATIONAL DRIVE	8251/8255/8281/8285 GREENSBORO DRIVE	7900 TYSONS ONE PLACE	8614 WESTWOOD CENTER DRIVE	2070 CHAIN BRIDGE RD	8075 LEESBURG PIKE
SF AVAILABLE	320,101	118,751	265,611	168,711	205,621	180,432	93,713
YEAR BUILT	1999/1980/1988	1999	1984/2002/1980/1999	2014	1985	1983	1990
ASKING RATE	\$42.00	\$34.00 - \$36.50	\$34.00 - \$36.50	\$55.00	\$38.00	\$30.00	\$36.00 - \$38.00

							
	SILVERLINE CENTER	VALO PARK	GREENSBORO CORPORATE CENTER	TYSONS EXECUTIVE PLAZA	WESTPARK CORPORATE CENTER		THE CORPORATE OFFICE CENTRE @ TYSONS II
ADDRESS	7900 WESTPARK DRIVE	7950 JONES BRANCH DRIVE	8401/8405 GREENSBORO DRIVE	2000 CORPORATE RIDGE	8444/8484 WESTPARK DRIVE	1750 OLD MEADOW RD	1775 TYSONS BLVD
SF AVAILABLE	287,958	471,749	197,948	261,393	172,102	142,932	122,212
YEAR BUILT	1971	2001	2000	1985	1999/2000	1985	2016
ASKING RATE	\$40.00	\$50.00	\$38.00 - \$40.00	\$36.00	\$40.00 - \$42.00	\$34.00 - \$36.00	WITHHELD

# Large Existing Blocks are Drying up – Tysons

2017

							
	GREENSBORO STATION		TYSONS METRO CENTER	TYSONS TOWER	WESTWOOD METRO TOWER	TYCON COURTHOUSE	FAIRFAX SQUARE II
ADDRESS	1710/1765/1775 GREENSBORO STATION PLACE	1660 INTERNATIONAL DRIVE	8251/8255/8281/8285 GREENSBORO DRIVE	7900 TYSONS ONE PLACE	8614 WESTWOOD CENTER DRIVE	2070 CHAIN BRIDGE RD	8075 LEESBURG PIKE
SF AVAILABLE	320,101	118,751	265,611	168,711	205,621	180,432	93,713
YEAR BUILT	1999/1980/1988	1999	1984/2002/1980/1999	2014	1985	1983	1990
ASKING RATE	\$42.00	\$34.00 - \$36.50	\$34.00 - \$36.50	\$55.00	\$38.00	\$30.00	\$36.00 - \$38.00

							
	SILVERLINE CENTER	VALO PARK	GREENSBORO CORPORATE CENTER	TYSONS EXECUTIVE PLAZA	WESTPARK CORPORATE CENTER		THE CORPORATE OFFICE CENTRE @ TYSONS II
ADDRESS	7900 WESTPARK DRIVE	7950 JONES BRANCH DRIVE	8401/8405 GREENSBORO DRIVE	2000 CORPORATE RIDGE	8444/8484 WESTPARK DRIVE	1750 OLD MEADOW RD	1775 TYSONS BLVD
SF AVAILABLE	287,958	471,749	197,948	261,393	172,102	142,932	122,212
YEAR BUILT	1971	2001	2000	1985	1999/2000	1985	2016
ASKING RATE	\$40.00	\$50.00	\$38.00 - \$40.00	\$36.00	\$40.00 - \$42.00	\$34.00 - \$36.00	WITHHELD

# Large Existing Blocks are Drying up – Reston/Herndon

## 2014

						
			ONE RESTON CRESCENT	RESTON CROSSING WEST	RESTON METRO CENTER ONE	
ADDRESS	2355 DULLES CORNER BLVD	1860 MICHAEL FARADAY DR	12000 SUNRISE VALLEY DR	2001 EDMUND HALLEY DR	12120 SUNRISE VALLEY DR	11493 SUNSET HILLS RD
SF AVAILABLE	52,189	54,250	186,133	64,962	121,145	179,152
YEAR BUILT	1988	1969	2000	1998	2000	1987
ASKING RATE	\$32.00 - \$33.00	\$24.00	\$31.50	\$32.00	\$34.00	WITHHELD

						
	RESTON CROSSING EAST	ONE DULLES TOWER	2245 MONROE	PRESIDENTS PARK	ONE DISCOVERY SQUARE	NORTH RIDGE II
ADDRESS	2003 EDMUND HALLEY DR	13200 WOODLAND PARK	2245 MONROE STREET	13861 / 13865 SUNRISE VALLEY DRIVE & 2525 NETWORK PLACE	12010 SUNSET HILLS RD	13241 WOODLAND PARK RD
SF AVAILABLE	176,983	400,677	162,276	297,483	127,793	126,886
YEAR BUILT	1998	2002	2002	1999/2000/2001	2001	1998
ASKING RATE	\$32.00	\$38.00 - \$40.00	\$31.50 - \$33.00	\$28.00 - \$30.00	WITHHELD	\$28.00 - \$30.00

# Large Existing Blocks are Drying up – Reston/Herndon

2017



ADDRESS	2355 DULLES CORNER BLVD	1860 MICHAEL FARADAY DR	12000 SUNRISE VALLEY DR	2001 EDMUND HALLEY DR	12120 SUNRISE VALLEY DR	11493 SUNSET HILLS RD
SF AVAILABLE	52,189	54,250	186,133	64,962	121,145	179,152
YEAR BUILT	1988	1969	2000	1998	2000	1987
ASKING RATE	\$32.00 - \$33.00	\$24.00	\$31.50	\$32.00	\$34.00	WITHHELD

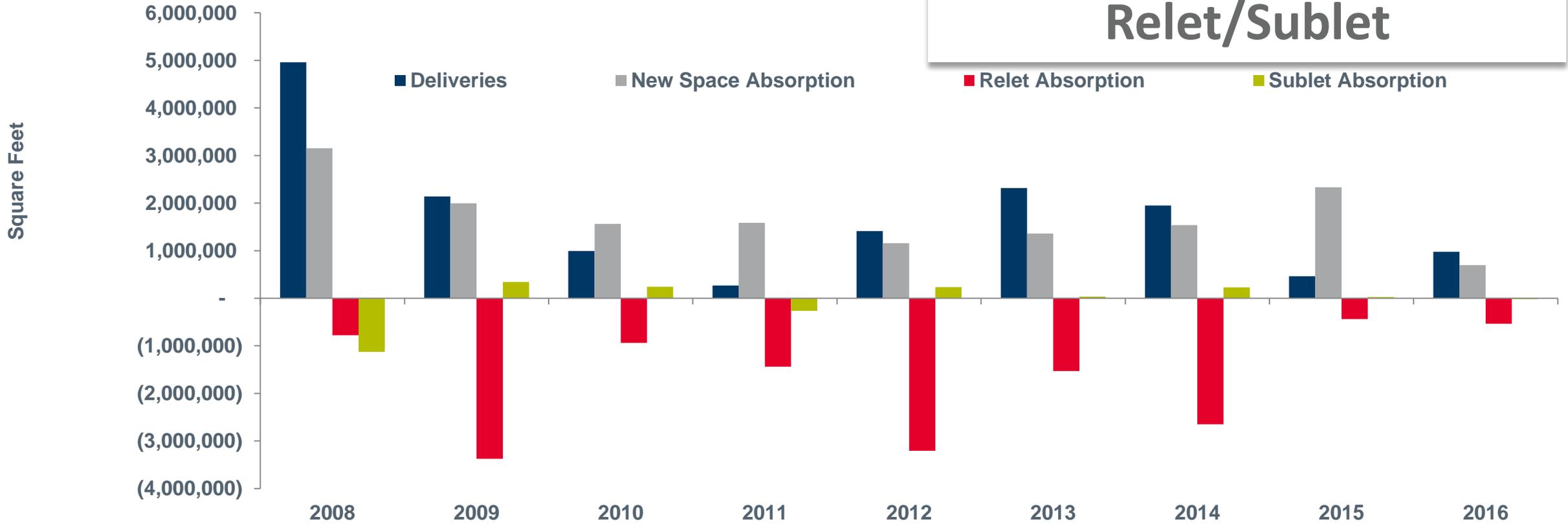


ADDRESS	2003 EDMUND HALLEY DR	13200 WOODLAND PARK	2245 MONROE STREET	13861 / 13865 SUNRISE VALLEY DRIVE & 2525 NETWORK PLACE	12010 SUNSET HILLS RD	13241 WOODLAND PARK RD
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# Demand for New Space

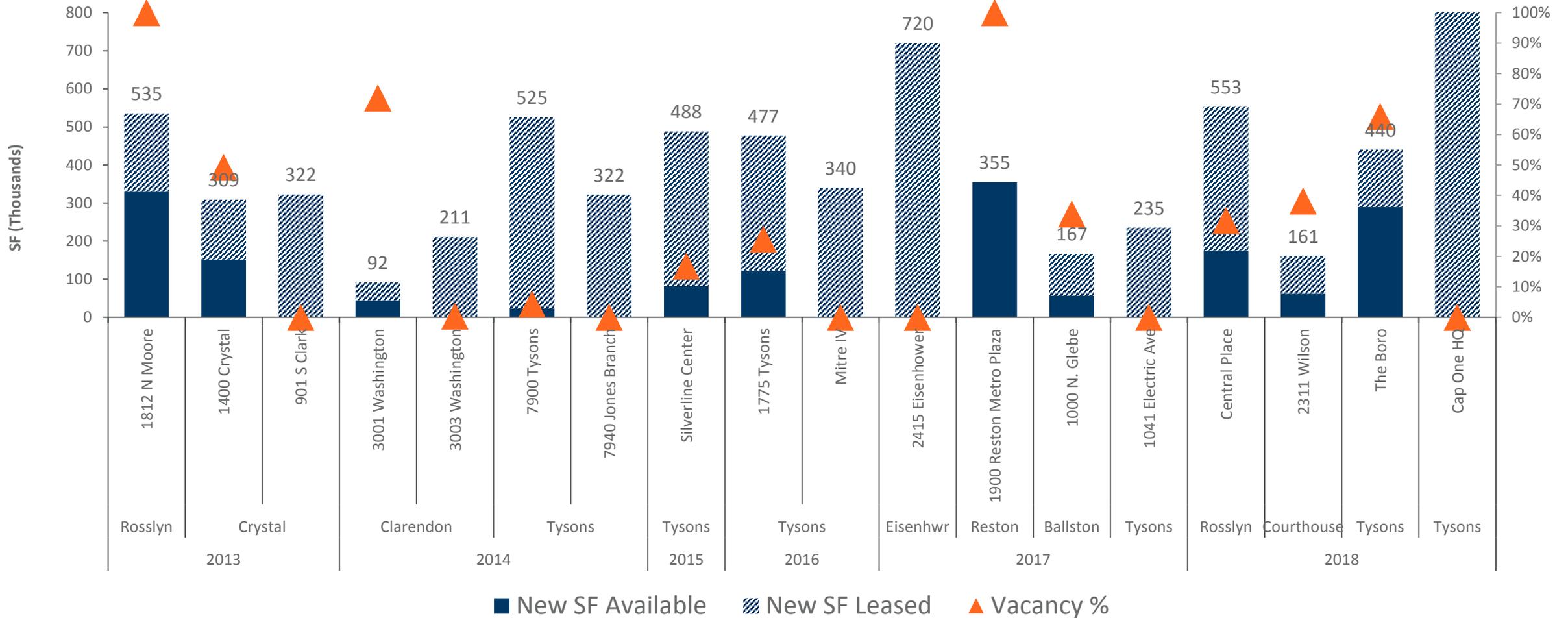
Northern Virginia New vs. Relet

Since 2008  
15.4 msf absorbed in New  
-15.2 msf absorbed in  
Relet/Sublet



# Development Pipeline

2013-2018 New Development – Tysons, Toll Road and Inside the Beltway – 77% Leased

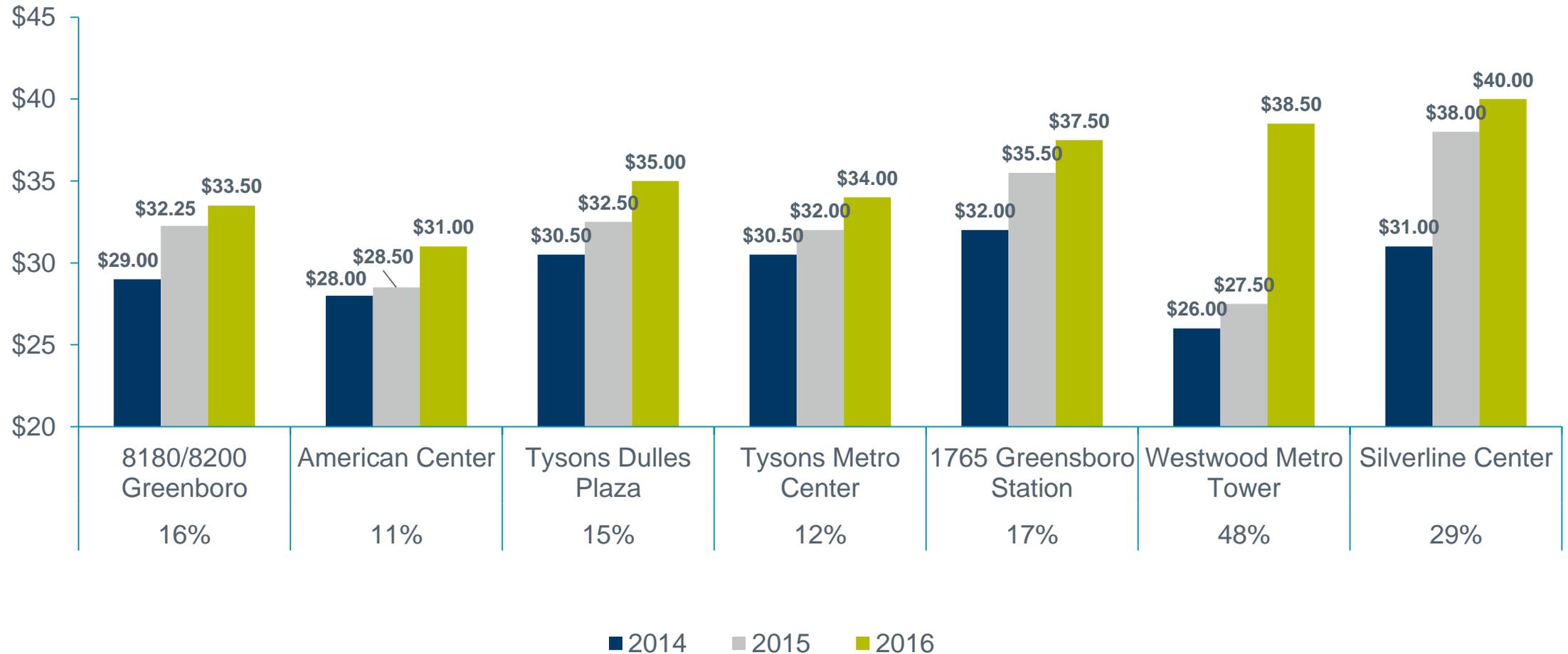




## Tyson's – the Bellwether

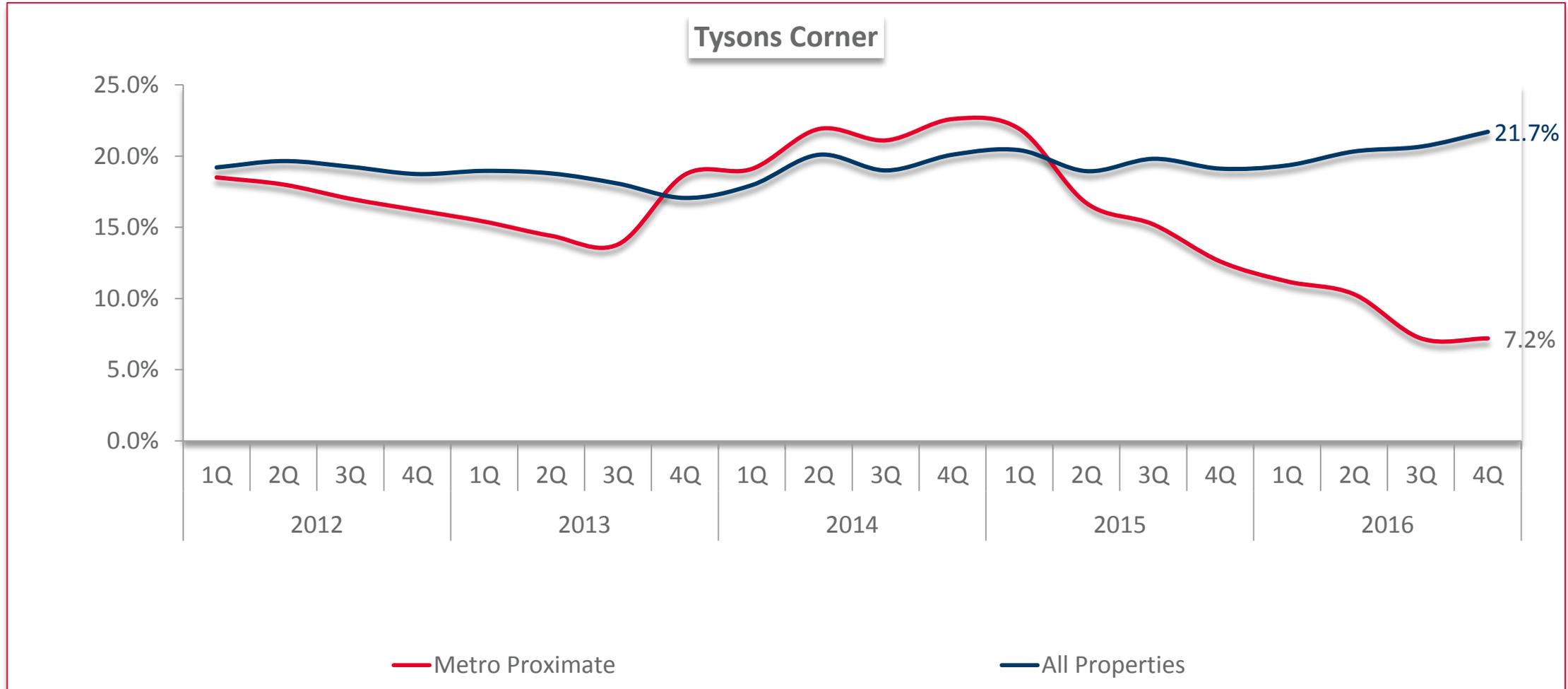
# Rent Growth – 2014 to Now

As Quality Space Becomes More Scarce – Rents are Popping in Select Tysons Assets



# The Metro Effect

Demand is Outpacing Supply Among 50k and Up Users





# Predictions

# Predictions

- 2017 – the best year in Northern Virginia since 2007
- 1 million square feet of positive absorption in 2017
- At least 2 new preleases signed
- Rents continue to increase in Tysons/Reston/Herndon

# Thank You

